



TOWNSHIP OF WAINFLEET

2023 FINAL BUDGET

MARCH 21, 2023

| 2023 BUDGET SUMMARY AND YEAR OVER YEAR BUDGET CHANGE BY DEPARTMENT | | | | |
|---|--------------------------|--------------------------|-------------------------------|-----------------------------------|
| Department | 2022 Final Budget | 2023 Draft Budget | \$ Increase (Decrease) | % Levy Increase (Decrease) |
| Operating Budget | | | | |
| General Revenue | (948,164) | (1,019,344) | (71,180) | (0.9125) |
| Council | 115,699 | 115,049 | (650) | (0.0083) |
| Election | 28,568 | 14,750 | (13,818) | (0.1771) |
| General Assistance | 26,335 | 25,998 | (337) | (0.0043) |
| Administration | 1,290,096 | 1,373,399 | 83,303 | 1.0679 |
| Fire | 1,331,015 | 1,456,436 | 125,421 | 1.6078 |
| Community & Development | 540,696 | 517,862 | (22,835) | (0.2927) |
| Roads | 2,167,827 | 2,263,703 | 95,876 | 1.2291 |
| Building Mtce | 421,196 | 463,296 | 42,100 | 0.5397 |
| Cemetery | 94,122 | 104,326 | 10,205 | 0.1308 |
| Recreation | 360,241 | 346,861 | (13,380) | (0.1715) |
| Drainage | 84,490 | 100,330 | 15,840 | 0.2031 |
| Library | 452,974 | 452,974 | 0 | 0.0000 |
| Total Operating | <u>5,965,094</u> | <u>6,215,639</u> | <u>250,545</u> | <u>3.212</u> |
| Infrastructure Levy | <u>1,117,874</u> | <u>1,273,887</u> | <u>156,013</u> | <u>2.000</u> |
| Capital Levy | | | | |
| Administration | 64,500 | 65,790 | 1,290 | 0.0165 |
| Fire | 95,000 | 133,000 | 38,000 | 0.4871 |
| Community & Development | - | 0 | 0 | 0.0000 |
| Roads | 399,936 | 255,977 | (143,959) | (1.8455) |
| Buiding Mtce | 84,500 | 312,000 | 227,500 | 2.9164 |
| Cemetery | 3,500 | 0 | (3,500) | (0.0449) |
| Recreation | 70,242 | 105,888 | 35,646 | 0.4570 |
| Drainage | - | 0 | 0 | 0.0000 |
| Library | - | 0 | 0 | 0.0000 |
| Total Capital | <u>717,678</u> | <u>872,655</u> | <u>154,977</u> | <u>1.987</u> |
| Combined Totals | <u>7,800,647</u> | <u>8,362,181</u> | | |
| Tax revenue (2022) | | 7,800,647 | | |
| Combined Budget increase (2023) | | 561,535 | | |
| % increase in Levy | | 7.199 | | |
| Less: Assessment Growth | | 1.23 | | |
| Net Levy Increase After Growth | | <u>5.969</u> | | |
| The dollar value of a 1% increase to the tax levy | | | \$ 78,006 | |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--|-----------------------|---------------------|-----------------------|---------------------|-----------------------|---------------------|---------------------|-----------------------|
| Freedom of Information Requests | (130.00) | 0.00 | (44.74) | 0.00 | (143.83) | 0.00 | 0.00 | (100.00) |
| Transit Commissions | 0.00 | 0.00 | (45.20) | 0.00 | (3.40) | 0.00 | 0.00 | 0.00 |
| Penalties on Taxes Revenue | (206,218.65) | (150,000.00) | (218,592.83) | (175,000.00) | (213,095.74) | (210,000.00) | (210,000.00) | (213,000.00) |
| Bank Interest Revenue | (75,437.23) | (40,000.00) | (61,920.06) | (40,000.00) | (172,639.80) | (42,500.00) | (42,500.00) | (77,500.00) |
| Miscellaneous Revenue | (188.39) | (500.00) | (1,892.92) | (250.00) | (30,838.19) | (250.00) | (250.00) | (250.00) |
| Gain/Loss From Sale of Assets | 0.00 | 0.00 | (16,000.00) | 0.00 | (10,000.00) | 0.00 | 0.00 | 0.00 |
| To Consolidated Reserve-Infrastructure | 0.00 | 786,100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total GENERAL REVENUE | (1,035,229.21) | (788,970.00) | (1,020,268.23) | (888,500.00) | (1,212,512.21) | (948,164.00) | (948,164.00) | (1,019,344.00) |

MAYOR & COUNCIL

| | | | | | | | | |
|-------------------------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|-------------------|-------------------|
| Employee Wages Council | 72,382.42 | 70,315.00 | 72,440.16 | 72,441.00 | 73,683.79 | 73,707.92 | 73,707.92 | 73,707.92 |
| Employee Benefits Council | 4,327.34 | 3,968.00 | 4,406.48 | 4,092.00 | 4,574.36 | 4,740.89 | 4,740.89 | 4,740.89 |
| Membership Fees Council | 61.05 | 500.00 | 5.09 | 500.00 | 0.00 | 500.00 | 500.00 | 0.00 |
| Food Allowances Council | 304.45 | 3,000.00 | 160.00 | 1,750.00 | 90.75 | 1,750.00 | 1,750.00 | 1,500.00 |
| Training & Professional Development | 2,856.31 | 6,500.00 | 1,684.23 | 4,000.00 | 880.97 | 4,000.00 | 4,000.00 | 4,000.00 |
| Mileage Council | 375.64 | 2,000.00 | 28.16 | 1,000.00 | 318.05 | 1,000.00 | 1,000.00 | 500.00 |
| Gifts & Promotions Council | 3,655.29 | 3,000.00 | 3,384.29 | 8,000.00 | 7,320.91 | 7,000.00 | 7,000.00 | 7,000.00 |
| Miscellaneous Council | 620.00 | 2,000.00 | 80.53 | 2,000.00 | 649.65 | 2,000.00 | 2,000.00 | 2,000.00 |
| Advertising Council | 463.01 | 2,000.00 | 628.28 | 1,000.00 | 478.27 | 1,000.00 | 1,000.00 | 800.00 |
| Telephone Council | 1,588.29 | 2,000.00 | 1,590.85 | 2,000.00 | 1,753.94 | 2,000.00 | 2,000.00 | 1,800.00 |
| Legal Council | 0.00 | 20,000.00 | 0.00 | 13,000.00 | 694.51 | 10,000.00 | 10,000.00 | 5,000.00 |
| Professional Fees Council | 8,622.54 | 6,000.00 | 11,206.32 | 6,000.00 | 9,425.52 | 6,000.00 | 6,000.00 | 12,000.00 |
| Misc. Grants & Donations Council | 0.00 | 4,000.00 | 55.00 | 2,000.00 | 65.00 | 2,000.00 | 2,000.00 | 2,000.00 |
| To Consolidated Reserve | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total MAYOR & COUNCIL | 95,256.34 | 125,283.00 | 95,669.39 | 117,783.00 | 99,935.72 | 115,698.81 | 115,698.81 | 115,048.81 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|------------------------------------|-------------|-------------------|-------------|-------------------|------------------|-------------------|------------------|-------------------|
| ELECTION | | | | | | | | |
| From Reserve & Res. Funds-Election | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | (27,432.00) | (27,432.00) | 0.00 |
| Employee Wages Election | 0.00 | 7,899.00 | 0.00 | 7,899.00 | 1,875.00 | | 0.00 | 0.00 |
| Employee Benefits Election | 0.00 | 2,393.00 | 0.00 | 2,393.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Stationery Election | 0.00 | 2,000.00 | 0.00 | 2,000.00 | 1,527.03 | 2,000.00 | 2,000.00 | 0.00 |
| Postage Election | 0.00 | 0.00 | 0.00 | 0.00 | 9,041.38 | 6,000.00 | 6,000.00 | 0.00 |
| Election Mileage | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Polling Stations Election | 0.00 | 0.00 | 0.00 | 0.00 | 462.71 | 27,000.00 | 27,000.00 | 0.00 |
| Advertising Election | 0.00 | 0.00 | 0.00 | 0.00 | 1,500.00 | 0.00 | 0.00 | 0.00 |
| Professional Fees Elections | 0.00 | 0.00 | 0.00 | 0.00 | 35,095.30 | 10,000.00 | 10,000.00 | 0.00 |
| To Consolidated Reserve Election | 0.00 | 5,000.00 | 0.00 | 5,000.00 | 11,000.00 | 11,000.00 | 11,000.00 | 14,750.00 |
| Total ELECTION | 0.00 | 17,292.00 | 0.00 | 17,292.00 | 60,501.42 | 28,568.00 | 28,568.00 | 14,750.00 |

| | | | | | | | | |
|---------------------------------|------------|-------------|------------|------------|------------|------------|------------|-------------|
| ADMINISTRATION | | | | | | | | |
| Provincial Grants-Admin | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Inter Dept Fees | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| From Rate Stabilization Reserve | | | | | | | | (50,000.00) |
| From Reserve & Res. Funds-A | 0.00 | (50,000.00) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Donations - Admin | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Full Time Wages Admin | 626,803.80 | 631,583.00 | 667,520.20 | 661,583.00 | 646,008.14 | 670,637.00 | 670,637.00 | 703,441.00 |
| Employee Benefits Admin | 196,273.29 | 192,928.00 | 214,697.86 | 201,428.00 | 191,637.96 | 196,706.00 | 196,706.00 | 210,775.00 |
| Interest Admin | 433.46 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Stationery Admin | 8,031.08 | 9,500.00 | 8,543.14 | 9,500.00 | 9,694.58 | 9,500.00 | 9,500.00 | 9,700.00 |
| Postage Admin | 14,358.94 | 12,000.00 | 8,015.06 | 12,000.00 | 14,930.12 | 10,000.00 | 10,000.00 | 15,000.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---------------------------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|------------------|-------------------|
| Office Equipment Rental Admin | 6,287.03 | 4,000.00 | 5,738.60 | 6,300.00 | 5,877.92 | 6,300.00 | 6,300.00 | 6,000.00 |
| Computer Stationery Admin | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Publications & Subscriptions Admin | 2,179.02 | 2,400.00 | 2,714.65 | 2,400.00 | 1,788.63 | 2,400.00 | 2,400.00 | 2,400.00 |
| General Insurance | 0.00 | 0.00 | 0.00 | 0.00 | 69,973.98 | 70,227.38 | 70,227.38 | 85,972.40 |
| Membership Fees Admin | 7,722.25 | 7,000.00 | 7,173.66 | 7,500.00 | 8,961.75 | 7,500.00 | 7,500.00 | 9,000.00 |
| Food Allowances Admin | 636.82 | 2,000.00 | 805.04 | 2,000.00 | 2,186.94 | 2,000.00 | 2,000.00 | 2,200.00 |
| Training & Professional Development | 6,919.16 | 20,000.00 | 10,103.46 | 18,000.00 | 11,330.57 | 16,500.00 | 16,500.00 | 16,500.00 |
| Mileage Admin | 85.54 | 2,000.00 | 0.00 | 2,000.00 | 370.14 | 1,500.00 | 1,500.00 | 1,500.00 |
| Miscellaneous Admin | 0.00 | 5,000.00 | 173.58 | 5,000.00 | 317.85 | 2,000.00 | 2,000.00 | 500.00 |
| Advertising Admin | 332.15 | 2,500.00 | 3,442.61 | 2,500.00 | 728.27 | 3,000.00 | 3,000.00 | 2,250.00 |
| Farmer's Market | 269.69 | 1,500.00 | 0.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 |
| Telephone Admin | 12,120.65 | 10,500.00 | 18,928.80 | 10,500.00 | 19,905.23 | 10,500.00 | 10,500.00 | 10,500.00 |
| Audit Fees Admin | 12,007.68 | 31,300.00 | 15,518.40 | 31,300.00 | 108,908.64 | 33,500.00 | 33,500.00 | 41,000.00 |
| Legal Fees Admin | 18,248.34 | 60,000.00 | 43,285.84 | 40,000.00 | 17,757.80 | 40,000.00 | 40,000.00 | 25,000.00 |
| Computer Maintenance Admin | 35,665.15 | 30,200.00 | 31,216.14 | 30,200.00 | 29,838.96 | 30,804.00 | 30,804.00 | 32,304.00 |
| Website Admin | 25,847.04 | 25,000.00 | 5,406.85 | 5,000.00 | 5,807.10 | 5,000.00 | 5,000.00 | 6,000.00 |
| Professional Fees Admin | 21,505.67 | 117,500.00 | 77,420.62 | 35,000.00 | 32,740.10 | 30,000.00 | 30,000.00 | 80,000.00 |
| Tax Billing Admin | 164.97 | 300.00 | 171.32 | 300.00 | 405.88 | 300.00 | 300.00 | 300.00 |
| Uncollectable Taxes Admin | 48,573.16 | 33,000.00 | 60,328.35 | 38,000.00 | 51,091.07 | 38,000.00 | 38,000.00 | 50,000.00 |
| Education Split Admin | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Penalties Written Off Admin | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Bank Interest & Service Charges Admin | 4,113.71 | 2,500.00 | 926.77 | 2,600.00 | 2,579.73 | 2,600.00 | 2,600.00 | 2,600.00 |
| Cash O/S Admin | (0.89) | 0.00 | 0.37 | 0.00 | (8.91) | 0.00 | 0.00 | 0.00 |
| PENNY ROUNDING OVER/SHSORT | (0.09) | 0.00 | 0.39 | 0.00 | 0.41 | 0.00 | 0.00 | 0.00 |
| Small Balance W/O Admin | 314.97 | 100.00 | 11,832.17 | 300.00 | 204.83 | 300.00 | 300.00 | 300.00 |

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|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| To The Capital Fund Admin | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| To The Consolidated Reserve Admin | 0.00 | 75,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| To other Municipalities -Shared Service | 0.00 | 0.00 | 28,000.00 | 28,000.00 | 32,095.08 | 28,305.20 | 28,305.20 | 31,307.20 |
| Financing For Deficits Admin | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Remembrance Day | 1,776.40 | 2,000.00 | 250.00 | 2,000.00 | 400.00 | 2,000.00 | 2,000.00 | 2,000.00 |
| Total ADMINISTRATION | 1,050,668.99 | 1,229,811.00 | 1,222,213.88 | 1,154,911.00 | 1,267,032.77 | 1,221,079.58 | 1,221,079.58 | 1,298,049.60 |
| GENERAL ASSISTANCE | | | | | | | | |
| General Assistance Grants | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Assistance - Community Groups | 0.00 | 0.00 | 0.00 | 0.00 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 |
| Assistance to Seniors Grants | 8,500.00 | 8,500.00 | 0.00 | 0.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 |
| Assistance to Children Grants | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 2,000.00 | 1,500.00 | 1,500.00 | 2,000.00 |
| To The Library Board Grants | 440,384.00 | 444,384.00 | 0.00 | 452,947.00 | 452,974.00 | 452,947.00 | 452,947.00 | 452,947.00 |
| To Other Agencies - South Coast Tourism | 9,500.00 | 10,066.00 | 0.00 | 0.00 | 3,000.00 | 3,000.00 | 3,000.00 | 2,163.00 |
| To Niagara Central Airport Commission | 10835.00 | 17,076.00 | 10,835.00 | 10,835.00 | 10,835.00 | 10,835.00 | 10,835.00 | 10,835.00 |
| Total GENERAL ASSISTANCE | 471,719.00 | 482,526.00 | 12,335.00 | 465,282.00 | 479,809.00 | 479,282.00 | 479,282.00 | 478,945.00 |
| TILE DRAINAGE | | | | | | | | |
| Tile Drain Collections | 0.00 | (5,857.00) | (5,855.91) | (5,857.00) | 0.00 | 0.00 | 0.00 | 0.00 |
| Principal Tile Drain | 0.00 | 5,212.00 | (0.28) | 5,525.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Interest Tile Drain | 644.17 | 644.00 | 331.48 | 332.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Miscellaneous Tile Drainage | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total TILE DRAINAGE | 644.17 | (1.00) | (5,524.71) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

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|---|-------------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| WORKERS' HEALTH & SAFETY | | | | | | | | |
| Employee Wages Health & Safety | 2,318.88 | 43,143.00 | 1,926.71 | 43,143.00 | 43,143.00 | 46,861.00 | 46,861.00 | 52,102.00 |
| Employee Benefits Health & Safety | 819.96 | 11,764.00 | 562.23 | 11,764.00 | 11,764.00 | 12,735.00 | 12,735.00 | 14,447.00 |
| Stationery Health & Safety | 0.00 | 100.00 | 0.00 | 100.00 | 0.00 | 100.00 | 100.00 | 100.00 |
| Publications & Subscrip Health & Safety | 2,594.88 | 4,320.00 | 2,100.84 | 4,320.00 | 4,986.73 | 4,320.00 | 4,320.00 | 5,000.00 |
| Training & Professional Development | 718.92 | 5,300.00 | 1,679.04 | 5,300.00 | 447.03 | 5,000.00 | 5,000.00 | 3,700.00 |
| Miscellaneous Health & Safety | 0.00 | 0.00 | 0.00 | 0.00 | 68.37 | 0.00 | 0.00 | 0.00 |
| Total WORKERS' HEALTH & SAFETY | 6,452.64 | 64,627.00 | 6,268.82 | 64,627.00 | 60,409.13 | 69,016.00 | 69,016.00 | 75,349.00 |
| | | | | | | | | |
| TOTAL ADMINISTRATION | 589,511.93 | 1,130,568.00 | 310,694.15 | 931,395.00 | 755,175.83 | 965,480.39 | 965,480.39 | 962,798.41 |

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|---|--------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
| P&P BYLAW & PROPERTY STANDARDS | | | | | | | | |
| Work Order Information - Bylaw | (306.00) | (600.00) | (662.00) | (600.00) | (464.50) | (600.00) | (600.00) | (600.00) |
| Medical Marihuana Licences | (500.00) | 0.00 | 0.00 | 0.00 | (583.00) | 0.00 | 0.00 | 0.00 |
| Parking Fines - Bylaw | (20,232.25) | (8,000.00) | (525.00) | (10,000.00) | (24,652.00) | (15,000.00) | (15,000.00) | (23,000.00) |
| Non-Parking Fines - Bylaw | (111,650.00) | (40,000.00) | (41,893.00) | (48,000.00) | (18,700.00) | (33,000.00) | (33,000.00) | (23,000.00) |
| Cost Recoveries - Bylaw | (420.00) | 0.00 | (441.00) | 0.00 | (2,551.54) | 0.00 | (4,000.00) | (4,000.00) |
| Proceeds from Sale of Assets - Bylaw | 0.00 | 0.00 | 0.00 | 0.00 | (14,078.50) | 0.00 | 0.00 | 0.00 |
| From Rate Stabilization Reserve | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | (92,500.00) |
| Employee Wages Bylaw | 79,067.25 | 86,157.00 | 81,990.34 | 89,918.00 | 82,851.90 | 88,604.00 | 88,604.00 | 88,604.00 |
| Employee Benefits Bylaw | 22,902.37 | 23,374.00 | 23,837.09 | 23,862.00 | 24,547.52 | 26,389.00 | 26,389.00 | 26,947.00 |
| Stationery Bylaw | 65.77 | 250.00 | 0.00 | 250.00 | 4.19 | 250.00 | 250.00 | 100.00 |
| Postage Bylaw | 0.00 | 0.00 | 0.00 | 0.00 | 236.15 | 0.00 | 0.00 | 0.00 |
| Membership Fees - Bylaw | 238.00 | 300.00 | 213.00 | 300.00 | 254.00 | 300.00 | 300.00 | 300.00 |
| Uniforms Bylaw | 450.07 | 500.00 | 673.71 | 750.00 | 542.16 | 750.00 | 750.00 | 600.00 |
| Training & Professional Development | 1,037.09 | 2,500.00 | 420.81 | 2,000.00 | 0.00 | 2,000.00 | 2,000.00 | 1,500.00 |
| Mileage P&P Bylaw | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Advertising P&P BYLAW | 0.00 | 1,000.00 | 0.00 | 500.00 | 0.00 | 500.00 | 500.00 | 0.00 |
| Telephone P&P BYLAW | 661.40 | 1,000.00 | 793.68 | 1,000.00 | 860.32 | 1,000.00 | 1,000.00 | 1,000.00 |
| Legal Fees Bylaw | 6,354.91 | 10,000.00 | 463.01 | 10,000.00 | 7,618.69 | 7,500.00 | 7,500.00 | 100,000.00 |
| Computer Maintenance Bylaw | 5,166.86 | 2,000.00 | 238.58 | 2,000.00 | 565.05 | 2,000.00 | 2,000.00 | 2,000.00 |
| Professional Fees-Bylaw | 0.00 | 600.00 | 3,700.00 | 600.00 | 569.79 | 600.00 | 600.00 | 600.00 |
| Maintenance/General Supplies Bylaw | 280.28 | 900.00 | 1,786.82 | 2,400.00 | 1,678.30 | 3,000.00 | 3,000.00 | 2,500.00 |
| Contract Equipment/Materials | 1,804.92 | 3,000.00 | 854.78 | 3,000.00 | 6,517.08 | 15,000.00 | 15,000.00 | 12,000.00 |
| P&P Bylaw & Prop Stds Dist Equip Rental | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total P&P BYLAW & PROPERTY STANDARDS | (15,079.33) | 82,981.00 | 71,450.82 | 77,980.00 | 65,215.61 | 99,293.00 | 95,293.00 | 93,051.00 |

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|---|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| BYLAW SUV #25 | | | | | | | | |
| Fuel - SUV | 725.88 | 1,000.00 | 302.31 | 1,000.00 | 2,561.90 | 1,000.00 | 1,000.00 | 2,500.00 |
| Equipment Parts/Repairs SUV | 743.68 | 750.00 | 2,877.95 | 3,050.00 | 853.09 | 3,050.00 | 3,050.00 | 1,550.00 |
| Total BYLAW SUV #25 | 1,469.56 | 1,750.00 | 3,180.26 | 4,050.00 | 3,414.99 | 4,050.00 | 4,050.00 | 4,050.00 |
| P&P BYLAW 2015 FORD FOCUS | | | | | | | | |
| Fuel - By-law 2015 Ford Focus | 792.26 | 2,000.00 | 1,001.15 | 2,000.00 | 0.00 | 2,000.00 | 2,000.00 | 0.00 |
| Equip Parts/Repair - By-law 2015 Ford | 868.84 | 500.00 | 671.01 | 500.00 | 87.17 | 500.00 | 500.00 | 0.00 |
| Total P&P BYLAW 2015 FORD FOCUS | 1,661.10 | 2,500.00 | 1,672.16 | 2,500.00 | 87.17 | 2,500.00 | 2,500.00 | 0.00 |
| SHORT TERM RENTAL ADMINISTRATION | | | | | | | | |
| Licensing Revenues - Short Term Rentals | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | (30,000.00) |
| AMPS Penalties & Fines - Short Term Rentals | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | (30,000.00) |
| Employee Wages - Short Term Rentals | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 42,500.00 |
| Employee Benefits - Short Term Rentals | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 14,000.00 |
| Stationery - Short Term Rentals | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 250.00 |
| Uniforms - Short Term Rentals | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 250.00 |
| Telephone - Short Term Rentals | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1,000.00 |
| Computer Maintenance - Short Term Rentals | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2,000.00 |
| Total SHORT TERM RENTAL ADMINISTRATION | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| P&P LIVESTOCK & DOGS | | | | | | | | |
| Livestock Evaluation | 51.38 | 1,000.00 | 43.39 | 500.00 | 0.00 | 500.00 | 500.00 | 500.00 |
| To Other Agencies Livestock | 32,472.21 | 31,299.00 | 32,404.20 | 32,405.00 | 33,538.32 | 33,538.32 | 33,538.32 | 35,855.56 |
| Total P&P LIVESTOCK & DOGS | 32,523.59 | 32,299.00 | 32,447.59 | 32,905.00 | 33,538.32 | 34,038.32 | 34,038.32 | 36,355.56 |
| TOTAL BYLAW ENFORCEMENT | 20,574.92 | 119,530.00 | 108,750.83 | 117,435.00 | 102,256.09 | 139,881.32 | 135,881.32 | 133,456.56 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---------------------------------------|------------------|----------------------|--------------------|----------------------|-----------------|----------------------|---------------------|----------------------|
| BUILDING DEPARTMENT | | | | | | | | |
| Work Order Information - Building | (580.00) | (500.00) | (850.00) | (23,000.00) | (345.00) | (1,000.00) | (1,000.00) | (1,000.00) |
| Building Permits | (141,199.31) | (171,500.00) | (262,232.75) | (256,226.00) | (283,972.50) | (285,000.00) | (285,000.00) | (268,000.00) |
| Lot Grading & Drain Permits | (4,046.40) | (9,500.00) | (9,292.25) | (9,500.00) | (5,395.50) | (12,500.00) | (12,500.00) | (12,500.00) |
| Cost Recoveries Bldg Dept | 0.00 | 0.00 | 0.00 | 0.00 | (24,000.00) | 0.00 | 0.00 | 0.00 |
| Miscellaneous Building Revenue | | | (500.00) | 0.00 | (8,325.00) | 0.00 | 0.00 | 0.00 |
| From Other Municipalities - Bldg Dept | 0.00 | 0.00 | (309.16) | (14,000.00) | 0.00 | 0.00 | 0.00 | 0.00 |
| Employee Wages Bldg | 117,924.71 | 94,251.00 | 157,972.48 | 191,712.00 | 193,504.32 | 196,138.00 | 196,138.00 | 194,146.00 |
| Employee Benefits Bldg | 37,387.75 | 29,115.00 | 47,436.98 | 56,147.00 | 64,916.38 | 58,985.00 | 58,985.00 | 62,266.00 |
| Stationery Bldg | 321.80 | 750.00 | 483.24 | 750.00 | 302.88 | 750.00 | 750.00 | 500.00 |
| Postage Bldg | 0.00 | 500.00 | 0.00 | 500.00 | 350.17 | 500.00 | 500.00 | 400.00 |
| Membership Fees Bldg | 932.93 | 1,500.00 | 505.59 | 2,250.00 | 246.17 | 2,250.00 | 2,250.00 | 2,000.00 |
| Uniforms Building Dept. | 195.30 | 550.00 | 152.80 | 1,300.00 | 727.61 | 1,300.00 | 1,300.00 | 650.00 |
| Training & Professional Development | 1,126.33 | 5,540.00 | 534.24 | 9,040.00 | 708.65 | 6,000.00 | 6,000.00 | 4,000.00 |
| Mileage Bldg | 0.00 | 200.00 | 296.48 | 200.00 | 43.94 | 200.00 | 200.00 | 200.00 |
| P&P Bldg Misc | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Advertising Bldg | 0.00 | 300.00 | 366.13 | 300.00 | 327.83 | 400.00 | 400.00 | 350.00 |
| Telephone Building | 732.86 | 1,000.00 | 1,432.25 | 1,000.00 | 1,943.12 | 1,000.00 | 1,000.00 | 2,000.00 |
| Legal Fees Bldg | 923.48 | 4,000.00 | 15,956.13 | 4,000.00 | 28,209.44 | 7,500.00 | 7,500.00 | 8,500.00 |
| Computer Maintenance - Bldg | 3,313.19 | 15,000.00 | 4,981.11 | 18,000.00 | 29,654.55 | 7,500.00 | 7,500.00 | 17,500.00 |
| Professional Fees Bldg | 13,858.52 | 34,376.00 | 546.91 | 4,376.00 | 6,217.47 | 10,000.00 | 10,000.00 | 6,528.00 |
| Maintenance/General Supplies Bldg | 2,927.93 | 1,950.00 | 1,791.66 | 4,950.00 | 0.00 | 4,950.00 | 4,950.00 | 2,500.00 |
| To Consolidated Reserve Bldg | 0.00 | 5,304.00 | 0.00 | 19,287.00 | 0.00 | 19,212.00 | 19,212.00 | 0.00 |
| Inter Dept Admin Costs - Bldg | 0.00 | 0.00 | 0.00 | 1,750.00 | 0.00 | 1,750.00 | 1,750.00 | 1,750.00 |
| Total BUILDING DEPARTMENT | 33,819.09 | 12,836.00 | (40,728.16) | 12,836.00 | 5,114.53 | 19,935.00 | 19,935.00 | 21,790.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| BLDG SUV | | | | | | | | |
| Fuel - Bldg SUV | 416.55 | 2,000.00 | 536.63 | 2,000.00 | 1,800.19 | 2,000.00 | 2,000.00 | 2,000.00 |
| Equipment Parts/Repair Bldg SUV | 1,479.05 | 3,300.00 | 620.17 | 3,300.00 | 971.14 | 2,500.00 | 2,500.00 | 1,750.00 |
| Total BLDG SUV | 1,895.60 | 5,300.00 | 1,156.80 | 5,300.00 | 2,771.33 | 4,500.00 | 4,500.00 | 3,750.00 |
| SEPTIC INSPECTIONS | | | | | | | | |
| Part 8 Septic Permits | (41,397.55) | (40,000.00) | (57,835.77) | (40,000.00) | (32,856.94) | (47,500.00) | (47,500.00) | (47,500.00) |
| Septic Miscellaneous | 0.00 | 0.00 | 0.00 | 0.00 | (100.00) | 0.00 | 0.00 | 0.00 |
| From Reserve - Septic Inspections | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Employee Wages-Septic Inspections | 2,582.31 | 12,756.00 | 382.20 | 12,756.00 | 213.89 | 14,242.00 | 14,242.00 | 14,705.00 |
| Employee Benefits-Septic Inspections | 919.37 | 3,598.00 | 179.46 | 3,598.00 | 105.80 | 4,185.00 | 4,185.00 | 4,365.00 |
| Stationery-Septic Inspections | 92.90 | 200.00 | 0.00 | 200.00 | 0.00 | 200.00 | 200.00 | 100.00 |
| Postage-Septic Inspections | 0.00 | 100.00 | 0.00 | 100.00 | 0.00 | 100.00 | 100.00 | 100.00 |
| Membership Fees-Septic Inspections | 471.63 | 588.00 | 447.72 | 588.00 | 120.00 | 588.00 | 588.00 | 500.00 |
| Training & Professional Development | 150.00 | 500.00 | 138.14 | 500.00 | 0.00 | 500.00 | 500.00 | 500.00 |
| Mileage-Septic Inspections | 0.00 | 250.00 | 0.00 | 250.00 | 0.00 | 250.00 | 250.00 | 150.00 |
| Advertising-Septic Inspections | 0.00 | 500.00 | 0.00 | 500.00 | 0.00 | 500.00 | 500.00 | 300.00 |
| Telephone-Septic Inspections | 0.00 | 500.00 | 0.00 | 500.00 | 0.00 | 500.00 | 500.00 | 0.00 |
| Legal Fees-Septic Inspections | 0.00 | 1,000.00 | 0.00 | 1,000.00 | 0.00 | 500.00 | 500.00 | 500.00 |
| Computer-Septic Inspections | 112.27 | 500.00 | 0.00 | 500.00 | 0.00 | 500.00 | 500.00 | 0.00 |
| Professional Fees-Septic In | 1,699.53 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Tools - Septic Inspections | 0.00 | 500.00 | 0.00 | 500.00 | 0.00 | 500.00 | 500.00 | 300.00 |
| Septic Maintenance/General Supplies | 221.11 | 500.00 | 908.88 | 500.00 | 0.00 | 500.00 | 500.00 | 440.00 |
| Total SEPTIC INSPECTIONS | (35,148.43) | (18,508.00) | (55,779.37) | (18,508.00) | (32,517.25) | (24,435.00) | (24,435.00) | (25,540.00) |
| TOTAL BUILDING | 566.26 | (372.00) | (95,350.73) | (372.00) | (24,631.39) | 0.00 | 0.00 | 0.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---------------------------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|------------------|-------------------|
| PLANNING & ZONING | | | | | | | | |
| Provincial Grant - Planning | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Work Order Information - Planning | (510.00) | (800.00) | (445.00) | (800.00) | (345.00) | (400.00) | (400.00) | (400.00) |
| Plan of Subdivision/Condo Fees | 0.00 | 0.00 | 0.00 | 0.00 | (7,000.00) | 0.00 | 0.00 | (7,000.00) |
| Official Plan Amendment Fees | 0.00 | 0.00 | 0.00 | 0.00 | (4,472.26) | 0.00 | 0.00 | 0.00 |
| Pre-Con Fees | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | (10,000.00) |
| Rezoning Applications - Planning | (10,747.00) | (6,500.00) | (11,397.00) | (6,500.00) | (18,225.85) | (6,500.00) | (6,500.00) | (10,000.00) |
| Site Plan - Planning | 0.00 | (3,000.00) | (7,392.00) | (3,000.00) | (525.30) | (3,000.00) | (3,000.00) | (2,000.00) |
| Cost Recoveries-Planning | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Miscellaneous - Planning | (6,389.00) | (500.00) | (19,320.00) | (500.00) | (64,202.40) | (1,500.00) | (1,500.00) | (3,500.00) |
| From Rate Stabilization Reserve | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | (100,000.00) |
| Application of Surplus Revenue | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Employee Wages Planning | 98,686.11 | 90,564.00 | 123,421.39 | 149,109.00 | 222,526.93 | 215,878.00 | 215,878.00 | 230,816.00 |
| Employee Benefits Planning | 32,488.61 | 28,402.00 | 38,648.12 | 43,171.00 | 66,200.67 | 64,644.00 | 64,644.00 | 71,524.00 |
| Stationery Planning | 158.09 | 1,000.00 | 326.10 | 1,000.00 | 538.75 | 1,000.00 | 1,000.00 | 1,000.00 |
| Postage Planning | 38.04 | 500.00 | 30.42 | 500.00 | 49.21 | 500.00 | 500.00 | 500.00 |
| Publications & Subscriptions Planning | 11,481.28 | 1,000.00 | 6,437.29 | 6,300.00 | 6,993.28 | 6,500.00 | 6,500.00 | 12,100.00 |
| Membership Fees Planning | 1,022.65 | 2,500.00 | 972.65 | 2,500.00 | 1,934.34 | 2,500.00 | 2,500.00 | 2,500.00 |
| Food Allowances Planning | 0.00 | 350.00 | 0.00 | 350.00 | 419.64 | 350.00 | 350.00 | 350.00 |
| Training & Professional Development | 461.60 | 5,000.00 | 250.00 | 5,000.00 | 912.71 | 5,000.00 | 5,000.00 | 5,000.00 |
| Mileage Planning | 10.00 | 1,000.00 | 0.00 | 1,000.00 | 241.70 | 1,000.00 | 1,000.00 | 500.00 |
| Advertising Planning | 597.33 | 1,500.00 | 1,372.74 | 1,500.00 | 1,100.13 | 1,500.00 | 1,500.00 | 5,000.00 |
| Fees (OMB etc.) Planning | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Telephone - Planning | 142.48 | 300.00 | 356.20 | 300.00 | 1,124.50 | 300.00 | 300.00 | 1,200.00 |
| Legal Fees Planning | 10,410.04 | 16,000.00 | 10,664.45 | 16,000.00 | 3,961.00 | 16,000.00 | 16,000.00 | 14,000.00 |
| Computer Maintenance-Planning | 0.00 | 1,500.00 | 2,076.91 | 1,500.00 | 0.00 | 1,500.00 | 1,500.00 | 1,500.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Professional Fees Planning | 3,713.97 | 25,000.00 | 0.00 | 25,000.00 | 6,125.15 | 25,000.00 | 25,000.00 | 25,000.00 |
| Official Plan Review | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 100,000.00 |
| To the Capital Fund - Planning Equip | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| To Consolidated Reserve Planning | 0.00 | 0.00 | 0.00 | 0.00 | 25,000.00 | 25,000.00 | 25,000.00 | 0.00 |
| Total PLANNING & ZONING | 141,564.20 | 163,816.00 | 146,002.27 | 242,430.00 | 242,357.20 | 355,272.00 | 355,272.00 | 338,090.00 |
| COMMITTEE OF ADJUSTMENT | | | | | | | | |
| Certification Fees - COA | (1,296.00) | (2,050.00) | (1,944.00) | (2,050.00) | (3,108.24) | (2,050.00) | (2,050.00) | (2,050.00) |
| Minor Variance Applications - COA | (22,559.00) | (15,000.00) | (15,105.00) | (15,000.00) | (21,556.89) | (15,000.00) | (15,000.00) | (17,500.00) |
| Consent Fees - COA | (8,243.00) | (10,000.00) | (17,895.00) | (10,000.00) | (20,160.96) | (10,000.00) | (10,000.00) | (10,000.00) |
| Miscellaneous - COA | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Employee Wages COA | 48,141.68 | 47,213.00 | 49,139.65 | 47,213.00 | 52,238.68 | 47,213.00 | 47,213.00 | 53,511.00 |
| Employee Benefits COA | 13,540.93 | 14,310.00 | 13,973.90 | 14,310.00 | 14,795.45 | 14,310.00 | 14,310.00 | 16,504.00 |
| Stationery COA | 650.91 | 250.00 | 0.00 | 250.00 | 0.00 | 250.00 | 250.00 | 850.00 |
| Postage COA | 0.00 | 500.00 | 35.69 | 500.00 | 0.00 | 500.00 | 500.00 | 500.00 |
| Publications & Subscriptions COA | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Membership Fees COA | 600.00 | 750.00 | 150.00 | 750.00 | 150.00 | 750.00 | 750.00 | 750.00 |
| Training & Professional Development | 407.04 | 3,000.00 | 500.00 | 3,000.00 | 0.00 | 3,000.00 | 3,000.00 | 3,000.00 |
| Mileage COA | 348.81 | 750.00 | 500.28 | 750.00 | 174.14 | 750.00 | 750.00 | 750.00 |
| COA Professional Fees | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| To Other Municipalities COA | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total COMMITTEE OF ADJUSTMENT | 31,591.37 | 39,723.00 | 29,355.52 | 39,723.00 | 22,532.18 | 39,723.00 | 39,723.00 | 46,315.00 |
| TOTAL PLANNING | 173,155.57 | 203,539.00 | 175,357.79 | 282,153.00 | 264,889.38 | 394,995.00 | 394,995.00 | 384,405.00 |

| | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---------------------------------------|----------------------|--------------------|----------------------|--------------------|----------------------|---------------------|----------------------|
| FIRE DEPARTMENT | | | | | | | |
| From Rate Stabilization Reserve | 0.00 | (6,100.00) | 0.00 | 0.00 | 0.00 | 0.00 | (12,500.00) |
| Property Information-Fire | (400.00) | (465.00) | (400.00) | (285.80) | (400.00) | (400.00) | (400.00) |
| Inspection Fees - Fire | (1,000.00) | 0.00 | (500.00) | 0.00 | (500.00) | (500.00) | (250.00) |
| Burn Permits - Fire | (2,000.00) | (2,711.02) | (2,000.00) | (2,222.98) | (3,000.00) | (3,000.00) | (3,000.00) |
| Cost Recoveries-Fire | (30,000.00) | (7,200.96) | (10,000.00) | (15,008.54) | (10,000.00) | (10,000.00) | (15,000.00) |
| Proceeds From Sale of Assets-Fire | (6,600.00) | (10,741.75) | (6,600.00) | (33,300.00) | 0.00 | 0.00 | 0.00 |
| Miscellaneous Revenue-Fire | 0.00 | 0.00 | 0.00 | (975.00) | 0.00 | 0.00 | 0.00 |
| From Reserve & Reserve Funds-Fire | 0.00 | 0.00 | 0.00 | (25,000.00) | (25,000.00) | (25,000.00) | 0.00 |
| Non-Specific Donations - Fire | (10,000.00) | (6,000.00) | (10,000.00) | 0.00 | (5,000.00) | (5,000.00) | (5,000.00) |
| 911 Emily Project Donations-Fire | | (2,020.00) | 0.00 | (960.00) | 0.00 | 0.00 | 0.00 |
| Total FIRE DEPARTMENT | (50,000.00) | (35,238.73) | (29,500.00) | (77,752.32) | (43,900.00) | (43,900.00) | (36,150.00) |
| FIRE DEPARTMENT ADMINISTRATION | | | | | | | |
| Employee Wages Fire | 239,190.00 | 243,785.83 | 242,484.00 | 259,338.37 | 255,479.00 | 255,479.00 | 274,932.00 |
| Employee Benefits Fire | 89,511.00 | 96,769.39 | 99,602.00 | 89,245.23 | 96,600.00 | 96,600.00 | 99,194.00 |
| Health & Wellness | 0.00 | 0.00 | 0.00 | 2,583.74 | 2,500.00 | 2,500.00 | 3,000.00 |
| Firefighter Points | 175,000.00 | 191,910.69 | 185,000.00 | 197,287.80 | 200,000.00 | 200,000.00 | 228,000.00 |
| Officers' Honourariums Fire | 20,000.00 | 13,200.00 | 17,500.00 | 16,400.00 | 15,000.00 | 15,000.00 | 16,000.00 |
| Principal Fire - SCBA | 12,456.00 | 0.00 | 47,478.00 | 39,943.80 | 39,943.80 | 39,943.80 | 39,943.80 |
| Interest Fire - SCBA | 8,892.00 | 0.00 | 4,748.00 | 5,991.57 | 5,991.57 | 5,991.57 | 5,991.57 |
| Stationery Fire | 1,000.00 | 1,471.92 | 1,000.00 | 1,324.15 | 1,000.00 | 1,000.00 | 1,200.00 |
| Postage Fire | 500.00 | 136.70 | 500.00 | 394.48 | 250.00 | 250.00 | 375.00 |
| Publications & Subscriptions Fire | 750.00 | 280.83 | 750.00 | 193.34 | 500.00 | 500.00 | 250.00 |
| Office Equipment Rental | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2,389.95 |
| Insurance Fire | 24,228.00 | 0.00 | 32,658.00 | 62,304.79 | 62,304.79 | 62,304.79 | 82,298.92 |

| | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|-------------------------------------|----------------------|-------------------|----------------------|-------------------|----------------------|---------------------|----------------------|
| Membership Fees Fire | 2,000.00 | 2,045.49 | 2,500.00 | 2,762.26 | 2,500.00 | 2,500.00 | 2,750.00 |
| Food Allowances Fire | 4,000.00 | 1,837.08 | 4,000.00 | 2,922.80 | 3,500.00 | 3,500.00 | 3,000.00 |
| Uniforms Fire | 6,000.00 | 4,566.01 | 6,000.00 | 13,125.31 | 12,000.00 | 12,000.00 | 8,000.00 |
| Training & Professional Development | 24,000.00 | 17,639.26 | 30,000.00 | 48,246.27 | 26,000.00 | 26,000.00 | 28,000.00 |
| Mileage Fire | 4,000.00 | 2,079.03 | 4,000.00 | 2,670.83 | 1,500.00 | 1,500.00 | 1,500.00 |
| Gifts & Promotions Fire | 2,000.00 | 1,293.60 | 2,000.00 | 937.62 | 2,000.00 | 2,000.00 | 1,500.00 |
| Advertising Fire | 1,000.00 | 859.88 | 1,000.00 | 871.48 | 1,000.00 | 1,000.00 | 1,000.00 |
| Communications Equipment Fire | 5,000.00 | 10,715.68 | 6,000.00 | 3,904.20 | 8,000.00 | 8,000.00 | 6,500.00 |
| Dispatch | 0.00 | 24,726.00 | 24,000.00 | 25,468.00 | 25,200.00 | 25,200.00 | 26,000.00 |
| Personal Protective Equipment | 18,000.00 | 31,817.56 | 24,000.00 | 21,285.82 | 26,000.00 | 26,000.00 | 24,000.00 |
| PPE-inspection testing & maint. | 9,000.00 | 7,054.32 | 8,000.00 | 8,705.28 | 10,000.00 | 10,000.00 | 8,000.00 |
| Telephone/Internet Fire | 7,500.00 | 10,336.19 | 8,000.00 | 11,343.64 | 10,000.00 | 10,000.00 | 12,000.00 |
| Legal Fees Fire | 1,000.00 | 29.59 | 1,000.00 | 0.00 | 500.00 | 500.00 | 500.00 |
| Computer Mtce Fire | 5,000.00 | 2,144.96 | 5,000.00 | 2,299.17 | 4,000.00 | 4,000.00 | 4,000.00 |
| Professional Fees Fire | 9,000.00 | 100.00 | 3,000.00 | 5,302.12 | 3,000.00 | 3,000.00 | 4,500.00 |
| Prevention & Public Education | 8,000.00 | 3,321.63 | 4,000.00 | 6,885.73 | 6,000.00 | 6,000.00 | 6,000.00 |
| Maintenance/General Supplies Fire | 15,000.00 | 17,440.89 | 16,000.00 | 13,311.67 | 16,800.00 | 16,800.00 | 15,000.00 |
| To the Capital Fund Fire | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| To Consolidated Reserve Fire | 110,000.00 | 0.00 | 110,000.00 | 110,000.00 | 110,000.00 | 110,000.00 | 110,000.00 |
| To Other Municipalities Fire | 23,500.00 | 0.00 | 5,000.00 | 0.00 | 5,000.00 | 5,000.00 | 0.00 |
| Shared Services Fire | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TO Other Municipal Departments | 5,000.00 | 5,000.00 | 5,000.00 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 |
| Total FIRE ADMINISTRATION | 920,527.00 | 690,562.53 | 900,220.00 | 957,549.47 | 955,069.16 | 955,069.16 | 1,018,325.24 |
| EMERGENCY MANAGEMENT | | | | | | | |
| Stationery Emergency Management | 500.00 | 0.00 | 500.00 | 0.00 | 100.00 | 100.00 | 100.00 |

| | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---|----------------------|------------------|----------------------|------------------|----------------------|---------------------|----------------------|
| Postage Emergency Management | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Training & Professional Development | 1,500.00 | 0.00 | 1,500.00 | 44.93 | 1,500.00 | 1,500.00 | 1,000.00 |
| Communications (IaR & Shaw) | 1,500.00 | 0.00 | 1,100.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Shared Service (Niagara West) | 7,000.00 | 0.00 | 8,500.00 | 6,562.50 | 11,000.00 | 11,000.00 | 7,000.00 |
| Emergency Management Equipment | 500.00 | 0.00 | 500.00 | 243.80 | 500.00 | 500.00 | 500.00 |
| Contract Materials | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total EMERGENCY MANAGEMENT | 11,000.00 | 0.00 | 12,100.00 | 6,851.23 | 13,100.00 | 13,100.00 | 8,600.00 |
| WINTER STORM ELLIOT | | | | | | | |
| Employee Wages Storm Elliot | 0.00 | 0.00 | 0.00 | 26,704.08 | 0.00 | 0.00 | 0.00 |
| Employee Benefits 1997 Ford | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract Materials/Equipment Storm Elliot | 0.00 | 0.00 | 0.00 | 5,566.27 | 0.00 | 0.00 | 0.00 |
| TOTAL WINTER STORM ELLIOT | 0.00 | 0.00 | 0.00 | 32,270.35 | 0.00 | 0.00 | 0.00 |
| COVID 19 | | | | | | | |
| Employee Wages COVID 19 | 0.00 | 0.00 | 0.00 | 10,976.60 | 0.00 | 0.00 | 0.00 |
| Employee Benefits COVID 19 | 0.00 | 0.00 | 0.00 | 2,013.40 | 0.00 | 0.00 | 0.00 |
| Communications Equipment Covid 19 | 0.00 | 0.00 | 0.00 | 814.08 | 0.00 | 0.00 | 0.00 |
| Professional Fees Covid 19 | 0.00 | 0.00 | 0.00 | 3,054.92 | 0.00 | 0.00 | 0.00 |
| TOTAL COVID 19 | 0.00 | 0.00 | 0.00 | 16,859.00 | 0.00 | 0.00 | 0.00 |
| 1999 INTERNATIONAL (ENGINE) | | | | | | | |
| Fuel 1999 International | 1,000.00 | 784.54 | 1,000.00 | 1,285.20 | 1,000.00 | 1,000.00 | 1,250.00 |
| Equipment Parts/Repairs 1999 Internation | 6,350.00 | 12,397.96 | 6,350.00 | 12,131.69 | 6,350.00 | 6,350.00 | 6,350.00 |
| Total 1999 INTERNATIONAL (ENGINE) | 7,350.00 | 13,182.50 | 7,350.00 | 13,416.89 | 7,350.00 | 7,350.00 | 7,600.00 |

| | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--|----------------------|------------------|----------------------|------------------|----------------------|---------------------|----------------------|
| 2003 KENWORTH (ENGINE) | | | | | | | |
| Fuel 2003 Kenworth | 1,000.00 | 975.92 | 1,000.00 | 1,298.94 | 1,000.00 | 1,000.00 | 1,250.00 |
| Equipment Parts/Repairs 2003 Kenworth | 6,350.00 | 7,079.38 | 6,350.00 | 5,967.18 | 6,350.00 | 6,350.00 | 6,350.00 |
| Total 2003 KENWORTH (ENGINE) | 7,350.00 | 8,055.30 | 7,350.00 | 7,266.12 | 7,350.00 | 7,350.00 | 7,600.00 |
| 2006 FREIGHTLINER(TANKER) | | | | | | | |
| Fuel 2006 Tanker | 1,000.00 | 1,014.61 | 1,000.00 | 1,752.43 | 1,000.00 | 1,000.00 | 1,700.00 |
| Equipment Parts/Repairs 2006 Tanker | 6,350.00 | 20,939.73 | 6,350.00 | 1,191.05 | 6,350.00 | 6,350.00 | 6,350.00 |
| Total 2006 FREIGHTLINER(TANKER) | 7,350.00 | 21,954.34 | 7,350.00 | 2,943.48 | 7,350.00 | 7,350.00 | 8,050.00 |
| 2017 INTERNATIONAL PUMPER | | | | | | | |
| Fuel Pumper 4 | 1,000.00 | 1,371.36 | 1,000.00 | 2,831.29 | 1,000.00 | 1,000.00 | 2,500.00 |
| Equipment parts/repairs Pumper 4 | 2,850.00 | 7,363.40 | 3,850.00 | 11,379.53 | 3,850.00 | 3,850.00 | 3,850.00 |
| Total 2017 INTERNATIONAL PUMPER | 3,850.00 | 8,734.76 | 4,850.00 | 14,210.82 | 4,850.00 | 4,850.00 | 6,350.00 |
| 2017 RESCUE TRUCK | | | | | | | |
| Fuel 2017 Rescue | 1,000.00 | 730.30 | 1,000.00 | 1,682.16 | 1,000.00 | 1,000.00 | 1,650.00 |
| Equipment parts/Repairs Rescue 2 | 2,000.00 | 2,863.48 | 2,850.00 | 11,019.19 | 2,850.00 | 2,850.00 | 2,850.00 |
| Total 2017 RESCUE | 3,000.00 | 3,593.78 | 3,850.00 | 12,701.35 | 3,850.00 | 3,850.00 | 4,500.00 |
| 2021 HME RESCUE/PUMPER | | | | | | | |
| PRINCIPAL 2021 HME Pumper | 0.00 | 0.00 | 0.00 | 74,568.08 | 74,568.08 | 74,568.08 | 74,568.08 |
| INTEREST 2021 HME Pumper | 0.00 | 0.00 | 0.00 | 8,775.00 | 8,775.00 | 8,775.00 | 8,775.00 |
| Fuel-2021 HME Pumper | 0.00 | 1,268.56 | 0.00 | 3,341.59 | 1,000.00 | 1,000.00 | 3,200.00 |
| Equip Parts/Reparis-2021 HME Pumper | 0.00 | 655.89 | 0.00 | 4,802.43 | 2,500.00 | 2,500.00 | 2,500.00 |
| Total HME RESCUE/PUMPER | 0.00 | 1,924.45 | 0.00 | 91,487.10 | 86,843.08 | 86,843.08 | 89,043.08 |

| | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--|------------------------------|--------------------|------------------------------|---------------------|------------------------------|-----------------------------|------------------------------|
| PORTABLE EQUIPMENT | | | | | | | |
| Fuel Portable Equipment | 250.00 | 690.41 | 250.00 | 310.75 | 250.00 | 250.00 | 250.00 |
| Equipment Parts/Repairs Portable Equip | 4,000.00 | 2,489.31 | 4,000.00 | 7,041.38 | 4,000.00 | 4,000.00 | 4,000.00 |
| Equipment Purchases Portable Equipment | 17,000.00 | 14,951.71 | 16,000.00 | 3,694.38 | 16,000.00 | 16,000.00 | 12,000.00 |
| Tools - Portable Equipment | 1,100.00 | 1,954.23 | 1,200.00 | 2,343.45 | 1,500.00 | 1,500.00 | 1,500.00 |
| To Consolidated Reserves Portable Equipm | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total PORTABLE EQUIPMENT | 22,350.00 | 20,085.66 | 21,450.00 | 13,389.96 | 21,750.00 | 21,750.00 | 17,750.00 |
| FIRE STATION PROJECT | | | | | | | |
| Central Station Debenture | 0.00 | 0.00 | 100,000.00 | 200,000.00 | 200,000.00 | 200,000.00 | 250,000.00 |
| Total Fire Station Project | 0.00 | 0.00 | 100,000.00 | 200,000.00 | 200,000.00 | 200,000.00 | 250,000.00 |
| TOTAL FIRE | 997,346.00 | 746,109.85 | 1,100,839.00 | 1,362,673.07 | 1,329,165.24 | 1,329,165.24 | 1,456,436.32 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--|---------------------|--------------------|---------------------|--------------------|---------------------|--------------------|--------------------|---------------------|
| ROADS | | | | | | | | |
| Provincial Grants - Roads | (193,302.48) | 0.00 | (396,362.81) | 0.00 | (202,088.96) | 0.00 | 0.00 | 0.00 |
| Federal Grants - Roads | 0.00 | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Inspections - Roads | (2,400.00) | 0.00 | (2,419.50) | 0.00 | (3,081.00) | 0.00 | 0.00 | (2,500.00) |
| Road Permits-Roads | (1,050.00) | 0.00 | (2,150.00) | 0.00 | (3,420.00) | 0.00 | 0.00 | (2,000.00) |
| Right of Use Grant - Roads | (34,613.39) | (33,851.00) | (34,664.29) | (33,851.00) | (35,877.54) | (35,000.00) | (35,000.00) | (36,000.00) |
| Community Impact Fund - Roads | (42,000.00) | (42,000.00) | (42,000.00) | (42,000.00) | (42,000.00) | (42,000.00) | (42,000.00) | (42,000.00) |
| Cost Recoveries Roads | 0.00 | 0.00 | (3,422.06) | 0.00 | (2,818.23) | 0.00 | 0.00 | 0.00 |
| Proceeds From Sale of Assets-Roads | (1,000.00) | 0.00 | (64,283.03) | 0.00 | (16,742.50) | 0.00 | 0.00 | 0.00 |
| Miscellaneous Revenue - Roads | (677,967.46) | 0.00 | (7,239.03) | (3,000.00) | (6,929.52) | (3,000.00) | (3,000.00) | (4,500.00) |
| From Reserve & Res. Funds-Roads | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| From Rate Stabilization Reserve | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | (225,000.00) |
| Gain/Loss from Sale of Assets-Roads | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Interfund Revenue - Roads | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| To the Capital Fund Roads | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total ROADS | (952,333.33) | (75,851.00) | (552,540.72) | (78,851.00) | (312,957.75) | (80,000.00) | (80,000.00) | (312,000.00) |
| BRIDGES/GUARDRAILS | | | | | | | | |
| Provincial Grants - Bridges/Guardrails | 0.00 | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Wages-Bridges/Guardrails | 0.00 | 744.00 | 559.86 | 757.02 | 1,177.63 | 0.00 | 0.00 | 0.00 |
| Bridges- Benefits/Guardrails | 0.00 | 140.00 | 187.43 | 164.50 | 543.06 | 0.00 | 0.00 | 0.00 |
| Professional Fees Bridges/Guardrails | 7,576.54 | 8,000.00 | 11,400.82 | 8,000.00 | 12,619.62 | 8,000.00 | 8,000.00 | 8,000.00 |
| Material Purchases Bridges/Guardrails | 36,028.13 | 20,000.00 | 6,207.36 | 20,000.00 | 0.00 | 20,000.00 | 20,000.00 | 20,000.00 |
| Bridges/Guardrails-Dist Equip Rental | 0.00 | 0.00 | 294.00 | 0.00 | 343.00 | 0.00 | 0.00 | 0.00 |
| Total BRIDGES/GUARDRAILS | 43,604.67 | 28,884.00 | 18,649.47 | 28,921.52 | 14,683.31 | 28,000.00 | 28,000.00 | 28,000.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|
| CULVERT REPAIR | | | | | | | | |
| Culvert Repair - Culvert Sales | 0.00 | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Employee Wages Culvert Repair | 19,306.74 | 22,406.00 | 11,805.07 | 22,798.00 | 15,093.97 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Culvert Repair | 5,617.21 | 6,802.00 | 4,278.83 | 6,802.00 | 5,263.48 | 0.00 | 0.00 | 0.00 |
| Material Purchases Culvert Repair | 34,488.07 | 30,000.00 | 40,389.28 | 35,613.00 | 61,737.90 | 40,000.00 | 40,000.00 | 40,000.00 |
| Contract Equipment/Materials Culvert Re | 6,690.91 | 8,000.00 | 16,676.78 | 8,000.00 | 34,205.46 | 8,000.00 | 8,000.00 | 8,000.00 |
| Distributed Equipment Rental Culvert Re | 31,336.85 | 16,000.00 | 20,296.10 | 16,000.00 | 18,898.83 | 16,000.00 | 16,000.00 | 16,000.00 |
| Total CULVERT REPAIR | 97,439.78 | 83,208.00 | 93,446.06 | 89,213.00 | 135,199.64 | 64,000.00 | 64,000.00 | 64,000.00 |
| CULVERT INSTALLATIONS | | | | | | | | |
| Culvert Installations - Culvert Sales | (1,741.20) | 0.00 | (1,884.84) | 0.00 | | 0.00 | 0.00 | 0.00 |
| Employee Wages Culvert Install | 82.02 | 0.00 | 344.76 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Employee Benefits Culvert Install | 17.20 | 0.00 | 69.22 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Material Purchases Culvert Install | 1,073.64 | 0.00 | 855.39 | 0.00 | 963.12 | 0.00 | 0.00 | 0.00 |
| Distributed Equip. Rental Culvert Inst | 48.00 | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Total CULVERT INSTALLATIONS | (520.34) | 0.00 | (615.47) | 0.00 | 963.12 | 0.00 | 0.00 | 0.00 |
| GRASS MOWING & WEEDS | | | | | | | | |
| Employee Wages Mowing | 45,340.22 | 43,409.00 | 40,139.68 | 44,168.00 | 34,810.08 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Mowing | 10,082.79 | 13,424.00 | 13,029.65 | 13,659.00 | 11,143.82 | 0.00 | 0.00 | 0.00 |
| Contract Equipment/Materials Mowing | 122.10 | 500.00 | 0.00 | 500.00 | 4,864.13 | 500.00 | 500.00 | 500.00 |
| Distributed Equipment Rental Mowing | 65,373.50 | 53,200.00 | 69,023.00 | 53,200.00 | 57,678.50 | 53,200.00 | 53,200.00 | 53,200.00 |
| Total GRASS MOWING & WEEDS | 120,918.61 | 110,533.00 | 122,192.33 | 111,527.00 | 108,496.53 | 53,700.00 | 53,700.00 | 53,700.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| BRUSHING & TRIMMING | | | | | | | | |
| Employee Wages Brush | 7,865.68 | 19,193.00 | 18,355.56 | 19,529.00 | 11,340.56 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Brush | 1,518.31 | 5,769.00 | 4,579.27 | 6,202.00 | 3,064.42 | 0.00 | 0.00 | 0.00 |
| Contract Equipment/Materials Brush | 2,401.54 | 13,500.00 | 2,461.57 | 13,500.00 | 1,541.61 | 13,500.00 | 13,500.00 | 13,500.00 |
| Distributed Equipment Rental Brush | 4,410.30 | 10,000.00 | 15,168.85 | 10,000.00 | 8,303.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| Total BRUSHING & TRIMMING | 16,195.83 | 48,462.00 | 40,565.25 | 49,231.00 | 24,249.59 | 23,500.00 | 23,500.00 | 23,500.00 |
| TREE REMOVAL | | | | | | | | |
| Tree - Contract Equipment/Materials | 110,067.53 | 200,000.00 | 207,627.78 | 200,000.00 | 198,628.45 | 200,000.00 | 200,000.00 | 190,000.00 |
| Total TREE REMOVAL | 110,067.53 | 200,000.00 | 207,627.78 | 200,000.00 | 198,628.45 | 200,000.00 | 200,000.00 | 190,000.00 |
| DITCHING | | | | | | | | |
| Employee Wages Ditching | 33,040.28 | 30,076.00 | 27,808.37 | 30,602.00 | 38,634.97 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Ditching | 10,098.46 | 8,064.00 | 8,563.95 | 8,205.00 | 12,440.84 | 0.00 | 0.00 | 0.00 |
| Material Purchases Ditching | 770.02 | 10,000.00 | 0.00 | 10,000.00 | 0.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| Contract Equipment/Materials Ditching | 44,395.33 | 30,000.00 | 13,961.67 | 30,000.00 | 42,911.58 | 30,000.00 | 30,000.00 | 30,000.00 |
| Distributed Equipment Rental Ditching | 61,020.80 | 20,000.00 | 34,992.50 | 20,000.00 | 45,841.90 | 20,000.00 | 20,000.00 | 20,000.00 |
| Total DITCHING | 149,324.89 | 98,140.00 | 85,326.49 | 98,807.00 | 139,829.29 | 60,000.00 | 60,000.00 | 60,000.00 |
| PATCHING & SPRAY PATCHING | | | | | | | | |
| Employee Wages Patching | 16,618.83 | 27,455.00 | 21,910.97 | 27,935.00 | 25,422.76 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Patching | 3,525.59 | 8,718.00 | 6,912.59 | 8,871.00 | 8,310.60 | 0.00 | 0.00 | 0.00 |
| Material Purchases Patching | 38,966.67 | 15,000.00 | 11,362.45 | 25,000.00 | 19,244.73 | 25,000.00 | 25,000.00 | 125,000.00 |
| Contract Equipment/Materials Patching | 98,295.10 | 40,000.00 | 0.00 | 40,000.00 | 7,632.00 | 40,000.00 | 40,000.00 | 40,000.00 |
| Distributed Equipment Rental Patching | 6,333.75 | 10,000.00 | 12,935.90 | 10,000.00 | 5,408.05 | 10,000.00 | 10,000.00 | 10,000.00 |
| Total PATCHING & SPRAY PATCHING | 163,739.94 | 101,173.00 | 53,121.91 | 111,806.00 | 66,018.14 | 75,000.00 | 75,000.00 | 175,000.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---|-------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
| SWEEPING & CLEANING | | | | | | | | |
| Employee Wages Sweeping | 14,091.61 | 15,192.00 | 17,867.45 | 15,458.00 | 14,431.25 | 13,910.00 | 0.00 | 0.00 |
| Employee Benefits Sweeping | 3,896.25 | 4,795.00 | 5,955.08 | 4,879.00 | 4,411.06 | 0.00 | 0.00 | 0.00 |
| Contract Equipment/Materials Sweeping | 7,667.87 | 3,900.00 | 1,933.44 | 3,900.00 | 7,572.22 | 3,900.00 | 3,900.00 | 3,900.00 |
| Distributed Equipment Rental Sweeping | 10,634.75 | 5,000.00 | 7,579.30 | 5,000.00 | 9,469.30 | 5,000.00 | 5,000.00 | 5,000.00 |
| Total SWEEPING & CLEANING | 36,290.48 | 28,887.00 | 33,335.27 | 29,237.00 | 35,883.83 | 22,810.00 | 8,900.00 | 8,900.00 |
| GRADING | | | | | | | | |
| Employee Wages Grading | 16,277.08 | 11,495.00 | 10,899.96 | 11,696.00 | 12,739.51 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Grading | 4,951.00 | 3,529.00 | 3,324.30 | 3,591.00 | 4,068.15 | 0.00 | 0.00 | 0.00 |
| Material Purchases Grading | 0.00 | | 0 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Distributed Equipment Rental Grading | 33,240.00 | 27,000.00 | 18,780.00 | 27,000.00 | 23,468.00 | 27,000.00 | 27,000.00 | 27,000.00 |
| Total GRADING | 54,468.08 | 42,024.00 | 33,004.26 | 42,287.00 | 40,275.66 | 27,000.00 | 27,000.00 | 27,000.00 |
| DUST LAYER | | | | | | | | |
| Employee Wages Dust Control | 5,058.25 | 5,925.00 | 3,749.38 | 6,029.00 | 3,108.95 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Dust Control | 1,793.18 | 1,256.00 | 1,204.36 | 1,278.00 | 668.74 | 0.00 | 0.00 | 0.00 |
| Material Purchases Dust Control | 93,322.89 | 70,900.00 | 0.00 | 80,900.00 | 83,407.73 | 80,900.00 | 80,900.00 | 83,500.00 |
| Contract Equipment/Material Dust Control | 0.00 | 10,000.00 | 57,724.29 | 5,000.00 | 0.00 | 5,000.00 | 5,000.00 | 2,400.00 |
| Distributed Equipment Rental Dust Control | 6,691.00 | 9,000.00 | 5,269.00 | 9,000.00 | 3,126.00 | 9,000.00 | 9,000.00 | 9,000.00 |
| Total DUST LAYER | 106,865.32 | 97,081.00 | 67,947.03 | 102,207.00 | 90,311.42 | 94,900.00 | 94,900.00 | 94,900.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| GRAVEL RESURFACING | | | | | | | | |
| Employee Wages Gravel | 25,849.49 | 23,295.00 | 32,560.41 | 23,703.00 | 22,927.00 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Gravel | 7,317.81 | 6,657.00 | 9,957.82 | 6,773.00 | 8,105.74 | 0.00 | 0.00 | 0.00 |
| Material Purchases Gravel | 69,642.17 | 60,000.00 | 91,202.07 | 70,000.00 | 85,174.35 | 80,000.00 | 80,000.00 | 80,000.00 |
| Contract Equipment/Materials Gravel | 0.00 | 25,500.00 | 0.00 | 15,500.00 | 0.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| Distributed Equipment Rental Gravel | 49,487.40 | 36,000.00 | 56,807.98 | 36,000.00 | 47,616.78 | 36,000.00 | 36,000.00 | 36,000.00 |
| Total GRAVEL RESURFACING | 152,296.87 | 151,452.00 | 190,528.28 | 151,976.00 | 163,823.87 | 126,000.00 | 126,000.00 | 126,000.00 |
| SNOW PLOWING | | | | | | | | |
| Employee Wages Plowing | 27,790.65 | 92,089.00 | 30,950.37 | 93,700.00 | 65,356.90 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Plowing | 4,150.53 | 14,942.00 | 9,128.03 | 15,203.00 | 14,077.19 | 0.00 | 0.00 | 0.00 |
| Material Purchases Plowing | 0.00 | | 0.00 | 0.00 | 5,688.28 | 0.00 | 0.00 | 0.00 |
| Contract Equipment/Materials Plowing | 0.00 | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| To Consolidated Reserve-Snow Plowing | 0.00 | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Distributed Equipment Rental Plowing | 26,155.92 | 70,000.00 | 37,902.05 | 70,000.00 | 68,054.68 | 70,000.00 | 70,000.00 | 70,000.00 |
| Total SNOW PLOWING | 58,097.10 | 177,031.00 | 77,980.45 | 178,903.00 | 153,177.05 | 70,000.00 | 70,000.00 | 70,000.00 |
| SALTING & SANDING | | | | | | | | |
| Employee Wages Sanding | 19,797.78 | 25,423.00 | 18,500.35 | 25,868.00 | 16,751.17 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Sanding | 3,490.94 | 4,823.00 | 3,828.28 | 4,907.00 | 3,452.67 | 0.00 | 0.00 | 0.00 |
| Material Purchases Sanding | 65,902.56 | 60,000.00 | 77,122.55 | 60,000.00 | 71,448.61 | 60,000.00 | 60,000.00 | 65,000.00 |
| Contract Equipment/Materials Sanding | 0.00 | | | 0.00 | | 0.00 | 0.00 | 0.00 |
| Distributed Equipment Rental Sanding | 33,586.03 | 40,000.00 | 32,348.43 | 40,000.00 | 25,563.27 | 40,000.00 | 40,000.00 | 40,000.00 |
| Total SALTING & SANDING | 122,777.31 | 130,246.00 | 131,799.61 | 130,775.00 | 117,215.72 | 100,000.00 | 100,000.00 | 105,000.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
| SIGNS | | | | | | | | |
| Employee Wages Signs | 20,144.69 | 15,697.00 | 18,883.67 | 15,972.00 | 18,070.64 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Signs | 4,962.60 | 4,510.00 | 5,677.41 | 4,589.00 | 5,106.08 | 0.00 | 0.00 | 0.00 |
| Material Purchases Signs | 26,457.97 | 12,500.00 | 19,228.19 | 17,500.00 | 21,340.48 | 19,500.00 | 19,500.00 | 19,500.00 |
| Distributed Equipment Rental Signs | 4,638.00 | 1,800.00 | 2,681.25 | 1,800.00 | 3,116.50 | 1,800.00 | 1,800.00 | 1,800.00 |
| Total SIGNS | 56,203.26 | 34,507.00 | 46,470.52 | 39,861.00 | 47,633.70 | 21,300.00 | 21,300.00 | 21,300.00 |
| RAILWAY CROSSINGS | | | | | | | | |
| Contract Equipment/Materials Crossings | 6,530.00 | 7,000.00 | 8,489.00 | 7,000.00 | 7,836.00 | 8,000.00 | 8,000.00 | 8,000.00 |
| Total RAILWAY CROSSINGS | 6,530.00 | 7,000.00 | 8,489.00 | 7,000.00 | 7,836.00 | 8,000.00 | 8,000.00 | 8,000.00 |
| ROAD INSPECTIONS | | | | | | | | |
| Employee Wages Inspections | 15,361.10 | 12,967.00 | 12,990.90 | 13,194.00 | 14,879.27 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Inspections | 2,901.24 | 3,513.00 | 3,322.54 | 3,574.00 | 3,563.96 | 0.00 | 0.00 | 0.00 |
| Maintenance/General Supplies Inspections | 0.00 | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| To Other Municipalities | 0.00 | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Distributed Equipment Rental Inspection | 1,323.26 | 5,000.00 | 770.88 | 5,000.00 | 3,046.89 | 5,000.00 | 5,000.00 | 5,000.00 |
| Total ROAD INSPECTIONS | 19,585.60 | 21,480.00 | 17,084.32 | 21,768.00 | 21,490.12 | 5,000.00 | 5,000.00 | 5,000.00 |
| WINTER PATROL | | | | | | | | |
| Employee Wages Winter Patrol | 8,894.78 | 0.00 | 26,808.64 | 0.00 | | | 0.00 | |
| employee Benefits Winter Patrol | 1,081.51 | 0.00 | 3,165.97 | 0.00 | | | 0.00 | |
| Total WINTER PATROL | 9,976.29 | 0.00 | 29,974.61 | 0.00 | | | 0.00 | 0.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---|-------------------|-------------------|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| ROADS OVERHEAD | | | | | | | | |
| Employee Wages - Roads Overhead | 392,388.90 | 393,329.00 | 361,261.73 | 400,212.26 | 745,694.39 | 874,937.00 | 874,937.00 | 902,534.00 |
| Employee Benefits - Roads Overhead | 148,316.53 | 136,200.00 | 156,075.98 | 138,583.50 | 244,705.28 | 278,435.00 | 278,435.00 | 307,054.00 |
| Stationery - Roads Overhead | 3,070.24 | 5,000.00 | 4,542.81 | 5,000.00 | 3,418.20 | 5,000.00 | 5,000.00 | 5,000.00 |
| Postage - Roads Overhead | 0.00 | 0.00 | 0.00 | 0.00 | 258.85 | 0.00 | 275.00 | 275.00 |
| Insurance - Roads Overhead | 0.00 | 0.00 | 145.06 | 0.00 | 48,705.92 | 47,695.92 | 47,695.92 | 53,041.24 |
| Membership Fees - Roads Overhead | 1,761.86 | 1,800.00 | 2,229.98 | 1,800.00 | 1,578.25 | 2,300.00 | 2,300.00 | 2,300.00 |
| Food Allowances - Roads Overhead | 84.81 | 1,000.00 | 164.37 | 1,000.00 | 1,224.40 | 1,000.00 | 1,000.00 | 1,000.00 |
| Training & Professional Development | 6,312.09 | 10,000.00 | 6,504.39 | 10,000.00 | 6,543.18 | 10,000.00 | 10,000.00 | 10,000.00 |
| Mileage - Roads Overhead | 355.66 | 1,500.00 | 853.56 | 1,500.00 | 799.88 | 1,500.00 | 1,500.00 | 1,500.00 |
| Miscellaneous Roads Overhead | 3,397.53 | 5,500.00 | 4,122.29 | 5,500.00 | 3,359.43 | 5,500.00 | 5,500.00 | 4,500.00 |
| Advertising Roads Overhead | 0.00 | 2,000.00 | 0.00 | 2,000.00 | 0.00 | 2,000.00 | 2,000.00 | 1,500.00 |
| Communications Equipment Roads Overhead | 1,281.47 | 7,500.00 | 0.00 | 7,500.00 | 0.00 | 7,500.00 | 7,500.00 | 7,500.00 |
| Telephone Roads Overhead | 7,895.70 | 1,600.00 | 8,268.85 | 6,600.00 | 9,140.42 | 8,100.00 | 8,100.00 | 8,100.00 |
| Legal Fees Roads Overhead | 10,410.04 | 15,000.00 | 3,103.68 | 15,000.00 | 4,821.41 | 10,000.00 | 10,000.00 | 7,500.00 |
| Professional Fees Roads | 5,606.79 | 10,000.00 | 20,723.71 | 8,500.00 | 65,728.36 | 8,500.00 | 8,500.00 | 58,500.00 |
| Roads Needs Study | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 75,000.00 |
| General Maintenance Roads Overhead | 1,036.01 | 2,000.00 | 2,162.01 | 2,000.00 | 1,122.68 | 2,000.00 | 2,000.00 | 2,000.00 |
| Tools Roads Overhead | 9,067.19 | 6,000.00 | 2,106.51 | 8,600.00 | 11,895.83 | 8,600.00 | 8,600.00 | 8,600.00 |
| Maint./General Supplies Roads Overhead | 13,613.77 | 14,000.00 | 20,567.80 | 14,000.00 | 24,693.43 | 14,000.00 | 14,000.00 | 19,000.00 |
| To Consolidated Reserve Roads Overhead | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads Overhead-Distributed Equipment Re | 16,299.45 | 8,500.00 | 12,705.30 | 8,500.00 | 4,461.00 | 8,500.00 | 8,500.00 | 8,500.00 |
| Total ROADS OVERHEAD | 620,898.04 | 620,929.00 | 605,538.03 | 636,295.76 | 1,178,150.91 | 1,295,567.92 | 1,295,842.92 | 1,483,404.24 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---|-------------------|--------------------|--------------------|--------------------|------------------|--------------------|--------------------|--------------------|
| STREET LIGHTING | | | | | | | | |
| Principal - Street Lighting | 17,792.00 | 17,792.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Interest - Street Lighting | 1,089.00 | 1,089.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Hydro - Street Lighting | 11,147.80 | 11,000.00 | 11,793.21 | 11,000.00 | 15,490.64 | 11,000.00 | 11,000.00 | 15,000.00 |
| Maint/General supplies Street Lighting | 6,011.64 | 7,000.00 | 2,052.91 | 7,000.00 | 13,001.49 | 7,000.00 | 7,000.00 | 7,000.00 |
| Streetlights Distributed Equipment Rental | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total STREET LIGHTING | 36,040.44 | 36,881.00 | 13,846.12 | 18,000.00 | 28,492.13 | 18,000.00 | 18,000.00 | 22,000.00 |
| TRUCK 1 | | | | | | | | |
| Distributed Equipment Rental - Truck 1 | (10,716.00) | (50,000.00) | (12,939.00) | (50,000.00) | | (50,000.00) | (50,000.00) | (45,500.00) |
| Fuel Truck 1 | 1,718.00 | 7,000.00 | 2,421.22 | 7,000.00 | 2,836.13 | 7,000.00 | 7,000.00 | 5,000.00 |
| Equipment Parts/Repairs Truck 1 | 6,721.55 | 15,000.00 | 4,663.23 | 15,000.00 | 9,593.42 | 15,000.00 | 15,000.00 | 10,000.00 |
| To Consolidated Reserve Truck 1 | 0.00 | 12,650.00 | 0.00 | 12,650.00 | | 12,650.00 | 12,650.00 | 12,650.00 |
| Distributed Equipment Rental Truck 1 | 0.00 | 0.00 | 0.00 | 0.00 | 1,083.00 | 0.00 | 0.00 | 0.00 |
| Total TRUCK 1 | (2,276.45) | (15,350.00) | (5,854.55) | (15,350.00) | 13,512.55 | (15,350.00) | (15,350.00) | (17,850.00) |
| TRUCK 2 | | | | | | | | |
| Distributed Equipment Rental - Truck 2 | (14,787.00) | (25,000.00) | (29,441.50) | (25,000.00) | | (25,000.00) | (25,000.00) | (25,000.00) |
| Principal Truck 2 | 0.00 | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Interest Truck 2 | 0.00 | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Fuel Truck 2 | 2,135.55 | 5,000.00 | 2,988.33 | 5,000.00 | 4,994.73 | 5,000.00 | 5,000.00 | 5,000.00 |
| Equipment Parts/Repairs Truck 2 | 8,107.71 | 8,000.00 | 8,088.45 | 9,000.00 | 4,935.47 | 9,000.00 | 9,000.00 | 7,000.00 |
| To Consolidated Reserve Truck 2 | 0.00 | (12,274.00) | 0.00 | (12,274.00) | | (12,274.00) | (12,274.00) | (12,274.00) |
| Distributed Equipment Rental Truck 2 | 0.00 | 0.00 | 159.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Total TRUCK 2 | (4,543.74) | (24,274.00) | (18,205.72) | (23,274.00) | 9,930.20 | (23,274.00) | (23,274.00) | (25,274.00) |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--|--------------------|-------------------|--------------------|-------------------|------------------|-------------------|-------------------|-------------------|
| TRUCK 3 | | | | | | | | |
| Distributed Equipment Rental - Truck 3 | (14,192.00) | (9,000.00) | (7,928.00) | (9,000.00) | | (9,000.00) | (9,000.00) | (9,000.00) |
| Fuel Truck 3 | 2,775.93 | 4,500.00 | 2,754.87 | 4,500.00 | 4,096.86 | 4,500.00 | 4,500.00 | 4,500.00 |
| Equipment Parts/Repairs Truck 3 | 3,677.66 | 4,000.00 | 7,420.50 | 4,000.00 | 2,728.87 | 4,000.00 | 4,000.00 | 4,000.00 |
| To Consolidated Reserve Truck 3 | 0.00 | (4,930.00) | 0.00 | (4,930.00) | | (4,930.00) | (4,930.00) | (4,930.00) |
| Total TRUCK 3 | (7,738.41) | (5,430.00) | 2,247.37 | (5,430.00) | 6,825.73 | (5,430.00) | (5,430.00) | (5,430.00) |
| TRUCK 6 | | | | | | | | |
| Fuel Truck 6 | 3,525.40 | 5,000.00 | 5,120.32 | 5,000.00 | 6,815.55 | 5,000.00 | 5,000.00 | 7,000.00 |
| Equipment Parts/Repairs Truck 6 | 1,986.15 | 3,000.00 | 1,662.60 | 3,000.00 | 3,984.04 | 3,000.00 | 3,000.00 | 3,000.00 |
| To Consolidated Reserve Truck 6 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total TRUCK 6 | 5,511.55 | 8,000.00 | 6,782.92 | 8,000.00 | 10,799.59 | 8,000.00 | 8,000.00 | 10,000.00 |
| TRUCK 7 | | | | | | | | |
| Distributed Equipment Rental - Truck 7 | (45,001.50) | (10,000.00) | (44,973.00) | (10,000.00) | | (10,000.00) | (10,000.00) | (10,000.00) |
| Insurance Truck 7 | 0.00 | 700.00 | 0.00 | 1,369.00 | | | 0.00 | 0.00 |
| Fuel Truck 7 | 6,434.25 | 7,000.00 | 7,266.94 | 7,000.00 | 12,885.99 | 7,000.00 | 7,000.00 | 12,000.00 |
| Equipment Parts/Repairs Truck 7 | 6,175.39 | 5,000.00 | 8,802.55 | 6,000.00 | 9,677.59 | 6,000.00 | 6,000.00 | 8,000.00 |
| To Consolidated Reserve Truck 7 | 0.00 | 2,000.00 | 0.00 | 2,000.00 | | 2,000.00 | 2,000.00 | 2,000.00 |
| Total TRUCK 7 | (32,391.86) | 4,700.00 | (28,903.51) | 6,369.00 | 22,563.58 | 5,000.00 | 5,000.00 | 12,000.00 |
| TRUCK 8 | | | | | | | | |
| Fuel Truck 8 | 2,224.90 | 3,000.00 | 3,920.42 | 3,000.00 | 5,381.34 | 3,000.00 | 3,000.00 | 5,500.00 |
| Equipment Parts/Repairs Truck 8 | 1,532.89 | 2,000.00 | 1,201.67 | 2,000.00 | 2,711.26 | 3,000.00 | 3,000.00 | 3,000.00 |
| To Consolidated Reserve Truck 8 | 0.00 | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Total TRUCK 8 | 3,757.79 | 5,000.00 | 5,122.09 | 5,000.00 | 8,092.60 | 6,000.00 | 6,000.00 | 8,500.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---|--------------------|-------------------|--------------------|-------------------|------------------|-------------------|------------------|-------------------|
| TRUCK 28 | | | | | | | | |
| Distributed Equipment Rental - Truck 28 | (88,265.73) | (45,000.00) | (104,226.62) | (45,000.00) | | (45,000.00) | (45,000.00) | (45,000.00) |
| Fuel - Truck 28 | 8,774.41 | 10,000.00 | 10,869.18 | 10,000.00 | 17,082.27 | 10,000.00 | 10,000.00 | 18,000.00 |
| Equipment Parts/Repairs Truck 28 | 8,255.12 | 16,250.00 | 11,911.72 | 16,250.00 | 16,513.05 | 16,250.00 | 16,250.00 | 16,250.00 |
| To Consolidated Reserve - Truck 28 | 0.00 | 27,250.00 | 0.00 | 27,250.00 | | 27,250.00 | 27,250.00 | 27,250.00 |
| Total TRUCK 28 | (71,236.20) | 8,500.00 | (81,445.72) | 8,500.00 | 33,595.32 | 8,500.00 | 8,500.00 | 16,500.00 |
| TRUCK 98 | | | | | | | | |
| From Reserve & Res. Funds - Truck 98 | 0.00 | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Distributed Equipment Rental - Truck 98 | (8,536.00) | 0.00 | (2,464.00) | 0.00 | | 0.00 | 0.00 | 0.00 |
| Fuel Truck 98 | 3,468.62 | 3,000.00 | 4,331.60 | 3,000.00 | 6,188.67 | 3,000.00 | 4,000.00 | 6,500.00 |
| Equipment Parts/Repairs Truck 98 | 2,078.16 | 4,000.00 | 2,778.88 | 4,000.00 | 3,308.35 | 4,000.00 | 4,000.00 | 4,000.00 |
| To Consolidated Reserve Truck 98 | 0.00 | (8,410.00) | 0.00 | (8,410.00) | | (8,410.00) | (8,410.00) | (8,410.00) |
| Total TRUCK 98 | (2,989.22) | (1,410.00) | 4,646.48 | (1,410.00) | 9,497.02 | (1,410.00) | (410.00) | 2,090.00 |
| VERMEER CHIPPER | | | | | | | | |
| Distributed Equipment Rental - Chipper | (165.00) | (2,000.00) | 0.00 | (2,000.00) | | (2,000.00) | (2,000.00) | (2,000.00) |
| Fuel Vermeer Chipper | 118.22 | 200.00 | 325.59 | 200.00 | 148.73 | 200.00 | 200.00 | 200.00 |
| Equipment Parts/Repairs Vermeer Chipper | 2,192.49 | 800.00 | 4,270.75 | 800.00 | 2,118.21 | 2,300.00 | 2,300.00 | 2,300.00 |
| To Consolidated Reserve Vermeer Chipper | 0.00 | 337.00 | 0.00 | 337.00 | | 337.00 | 337.00 | 337.00 |
| Distributed Equipment Rental Chipper | 0.00 | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Total VERMEER CHIPPER | 2,145.71 | (663.00) | 4,596.34 | (663.00) | 2,266.94 | 837.00 | 837.00 | 837.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---|--------------------|-------------------|--------------------|-------------------|------------------|-------------------|-------------------|-------------------|
| TRACTOR 9 | | | | | | | | |
| Distributed Equipment Rental - Tractor | (39,175.50) | (30,000.00) | (42,752.50) | (30,000.00) | | (30,000.00) | (30,000.00) | (30,000.00) |
| Fuel Tractor 9 | 5,034.19 | 5,000.00 | 7,857.85 | 5,000.00 | 9,717.31 | 5,000.00 | 5,000.00 | 10,000.00 |
| Equipment Parts/Repairs Tractor 9 | 13,095.99 | 13,000.00 | 14,466.20 | 13,000.00 | 20,725.32 | 13,000.00 | 13,000.00 | 13,000.00 |
| To Consolidated Reserve Tractor 9 | 0.00 | 6,100.00 | 0.00 | 6,100.00 | | 6,100.00 | 6,100.00 | 6,100.00 |
| Total TRACTOR 9 | (21,045.32) | (5,900.00) | (20,428.45) | (5,900.00) | 30,442.63 | (5,900.00) | (5,900.00) | (900.00) |
| TRACTOR 9A | | | | | | | | |
| Distributed Equipment Rental-Tractor 9A | (25,284.00) | (25,000.00) | (23,544.50) | (25,000.00) | | (25,000.00) | (25,000.00) | (25,000.00) |
| Fuel Tractor 9A | 4,203.74 | 3,500.00 | 4,849.66 | 3,500.00 | 8,393.73 | 3,500.00 | 3,500.00 | 9,000.00 |
| Equipment Parts/Repairs Tractor 9A | 9,660.66 | 10,000.00 | 4,906.77 | 10,000.00 | 5,613.89 | 10,000.00 | 10,000.00 | 7,000.00 |
| To Consolidated Reserve Tractor 9A | 0.00 | 4,838.00 | 0.00 | 4,838.00 | | 4,838.00 | 4,838.00 | 4,838.00 |
| Total TRACTOR 9A | (11,419.60) | (6,662.00) | (13,788.07) | (6,662.00) | 14,007.62 | (6,662.00) | (6,662.00) | (4,162.00) |
| SPRAY PATCHER | | | | | | | | |
| Distributed Equipment Rental - Patcher | 0.00 | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Fuel Spray Patcher | 0.00 | 0.00 | 107.90 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Equipment Parts/Repairs Spray Patcher | 0.00 | 1,000.00 | 853.70 | 1,000.00 | 731.42 | 1,000.00 | 1,000.00 | 1,000.00 |
| To Consolidated Reserve Spray Patcher | 0.00 | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Total SPRAY PATCHER | 0.00 | 1,000.00 | 961.60 | 1,000.00 | 731.42 | 1,000.00 | 1,000.00 | 1,000.00 |
| GRADER 5 | | | | | | | | |
| Distributed Equipment Rental - Grader 5 | (7,560.00) | (12,000.00) | (4,740.00) | (12,000.00) | | (12,000.00) | (12,000.00) | (12,000.00) |
| Fuel Grader 5 | 1,220.40 | 2,000.00 | 1,266.33 | 2,000.00 | 2,615.82 | 2,000.00 | 2,000.00 | 2,750.00 |
| Equipment Parts/Repairs Grader 5 | 382.16 | 5,000.00 | 1,950.29 | 5,000.00 | 671.51 | 5,000.00 | 5,000.00 | 4,000.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--|-------------|-------------------|-------------|-------------------|-------------|-------------------|------------------|-------------------|
| To Consolidated Reserve Grader 5 | 0.00 | (1,751.00) | 0.00 | (1,751.00) | | (1,751.00) | (1,751.00) | (1,751.00) |
| Total GRADER 5 | (5,957.44) | (6,751.00) | (1,523.38) | (6,751.00) | 3,287.33 | (6,751.00) | (6,751.00) | (7,001.00) |
| GRADER 12 | | | | | | | | |
| Distributed Equipment Rental - Grader 12 | (36,000.00) | (40,000.00) | (29,820.00) | (40,000.00) | | (40,000.00) | (40,000.00) | (40,000.00) |
| Principal Grader 12 | 0.00 | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Interest Grader 12 | 0.00 | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Fuel Grader 12 | 7,890.76 | 9,000.00 | 9,110.51 | 9,000.00 | 19,180.76 | 9,000.00 | 9,000.00 | 20,000.00 |
| Equipment Parts/Repairs Grader 12 | 6,653.02 | 18,000.00 | 23,098.94 | 18,000.00 | 12,624.25 | 18,000.00 | 18,000.00 | 18,000.00 |
| To Consolidated Reserve Grader 12 | 0.00 | 12,866.00 | 0.00 | 12,866.00 | | 12,866.00 | 12,866.00 | 12,866.00 |
| Total GRADER 12 | (21,456.22) | (134.00) | 2,389.45 | (134.00) | 31,805.01 | (134.00) | (134.00) | 10,866.00 |
| LOADER 4 | | | | | | | | |
| Distributed Equipment Rental - Loader 4 | (31,409.00) | (15,000.00) | (32,021.50) | (15,000.00) | | (15,000.00) | (15,000.00) | (15,000.00) |
| Fuel Loader 4 | 2,554.55 | 3,000.00 | 4,247.82 | 3,000.00 | 6,953.31 | 3,000.00 | 3,000.00 | 7,000.00 |
| Equipment Parts/Repairs Loader 4 | 8,378.15 | 3,000.00 | 5,618.94 | 5,000.00 | 3,568.63 | 5,000.00 | 5,000.00 | 5,000.00 |
| To Consolidated Reserve Loader 4 | 0.00 | 6,377.00 | 0.00 | 6,377.00 | | 6,377.00 | 6,377.00 | 6,377.00 |
| Total LOADER 4 | (20,476.30) | (2,623.00) | (22,154.74) | (623.00) | 10,521.94 | (623.00) | (623.00) | 3,377.00 |
| BOBCAT | | | | | | | | |
| From Reserve & Reserve Funds - Bobcat | 0.00 | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Distributed Equipment Rental - Bobcat | (442.00) | (4,500.00) | (102.00) | (4,500.00) | | (4,500.00) | (4,500.00) | (4,500.00) |
| Fuel Bobcat | 531.81 | 600.00 | 1,038.15 | 600.00 | 994.42 | 600.00 | 600.00 | 1,000.00 |
| Equipment Parts/Repairs Bobcat | 2,158.21 | 2,700.00 | 1,118.39 | 2,700.00 | 711.27 | 2,700.00 | 2,700.00 | 2,000.00 |
| To Consolidated Reserve Bobcat | 0.00 | (1,250.00) | 0.00 | (1,250.00) | | (1,250.00) | (1,250.00) | (1,250.00) |
| Total BOBCAT | 2,248.02 | (2,450.00) | 2,054.54 | (2,450.00) | 1,705.69 | (2,450.00) | (2,450.00) | (2,750.00) |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| LOADER 21 | | | | | | | | |
| Distributed Equipment Rental Loader 21 | (27,097.00) | (20,000.00) | (19,232.50) | (20,000.00) | | (20,000.00) | (20,000.00) | (20,000.00) |
| Fuel Loader 21 | 2,018.27 | 3,000.00 | 2,617.16 | 3,000.00 | 4,365.51 | 3,000.00 | 3,000.00 | 4,500.00 |
| Equipment Parts/Repairs Loader 21 | 3,030.64 | 6,000.00 | 851.33 | 6,000.00 | 3,962.71 | 6,000.00 | 6,000.00 | 6,000.00 |
| To Consolidated Reserve Loader 21 | 0.00 | 8,246.00 | 0.00 | 8,246.00 | | 8,246.00 | 8,246.00 | 8,246.00 |
| Total LOADER 21 | (22,048.09) | (2,754.00) | (15,764.01) | (2,754.00) | 8,328.22 | (2,754.00) | (2,754.00) | (1,254.00) |
| ROADS - PORTABLE EQUIPMENT | | | | | | | | |
| Employee Wages Portable Equipment | 204.30 | 1,804.00 | 822.91 | 1,835.57 | 364.00 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Portable Equipment | 60.88 | 494.00 | 223.30 | 502.65 | 147.46 | 0.00 | 0.00 | 0.00 |
| Fuel Portable Equipment | 0.00 | 500.00 | 0.00 | 500.00 | 0.00 | 500.00 | 500.00 | 500.00 |
| Equipment Parts/Repairs Portable Equip | 56.12 | 2,000.00 | 0.00 | 2,000.00 | 0.00 | 2,000.00 | 2,000.00 | 2,000.00 |
| Total ROADS - PORTABLE EQUIPMENT | 321.30 | 4,798.00 | 1,046.21 | 4,838.22 | 511.46 | 2,500.00 | 2,500.00 | 2,500.00 |
| 911 SIGNS | | | | | | | | |
| 911 Sign Sales | (2,535.00) | (1,500.00) | (3,780.00) | (1,500.00) | (1,544.20) | (1,500.00) | (1,500.00) | (1,500.00) |
| Total 911 SIGNS | (2,535.00) | (1,500.00) | (3,780.00) | (1,500.00) | (1,544.20) | (1,500.00) | (1,500.00) | (1,500.00) |
| TOTAL PUBLIC WORKS | 783,678.05 | 1,896,114.00 | 1,119,841.05 | 1,927,720.49 | 2,519,695.71 | 2,170,326.92 | 2,157,691.92 | 2,263,703.24 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---|------------------|-------------------|------------------|-------------------|-------------------|-------------------|------------------|-------------------|
| BUILDING MAINTENANCE | | | | | | | | |
| Miscellaneous Revenue- Buildings | 0.00 | 0.00 | 0.00 | 0.00 | (1,469.00) | 0.00 | 0.00 | 0.00 |
| Employee Wages Building Maintenance | 37,865.25 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Building Maintenance | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Bldg Maint Professional Fees | 0.00 | 10,000.00 | 407.04 | 10,000.00 | 0.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| Maintenance/General Supplies Bldg Maint | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| To the Capital Fund Bldg Maint. | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| To Consolidated Reserve Bldg Maint. | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total BUILDING MAINTENANCE | 37,865.25 | 10,000.00 | 407.04 | 10,000.00 | (1,469.00) | 10,000.00 | 10,000.00 | 10,000.00 |
| BUILDINGS COUNCIL CHAMBERS | | | | | | | | |
| Employee Wages Council Chambers | 0.00 | 22.00 | 0.00 | 22.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Council Chambers | 0.00 | 1.00 | 0.00 | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Hydro Council Chambers | 8,210.40 | 9,500.00 | 7,933.92 | 9,500.00 | 9,152.03 | 9,500.00 | 9,500.00 | 9,500.00 |
| Heating Council Chambers | 1,204.79 | 1,600.00 | 1,319.13 | 1,350.00 | 1,632.08 | 1,350.00 | 1,350.00 | 1,650.00 |
| General Maintenance Council Chambers | 610.88 | 2,000.00 | 1,006.55 | 2,000.00 | 1,105.01 | 2,000.00 | 2,000.00 | 5,000.00 |
| Total BUILDINGS COUNCIL CHAMBERS | 10,026.07 | 13,123.00 | 10,259.60 | 12,873.00 | 11,889.12 | 12,850.00 | 12,850.00 | 16,150.00 |
| BUILDINGS MUNICIPAL OFFICE | | | | | | | | |
| Employee Wages Municipal Office | 9,774.48 | 14,222.00 | 20,099.35 | 14,222.00 | 14,930.72 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Municipal Office | 1,561.53 | 2,977.00 | 5,300.29 | 2,977.00 | 3,259.83 | 0.00 | 0.00 | 0.00 |
| Hydro Municipal Office | 8,210.39 | 9,500.00 | 7,933.92 | 9,500.00 | 9,152.09 | 9,500.00 | 9,500.00 | 9,500.00 |
| Heating Municipal Office | 1,204.82 | 1,600.00 | 1,319.11 | 1,600.00 | 1,632.10 | 1,600.00 | 1,600.00 | 1,600.00 |
| General Maintenance Municipal Office | 11,367.24 | 16,000.00 | 18,479.92 | 17,000.00 | 19,905.58 | 18,000.00 | 18,000.00 | 29,000.00 |
| Bldg Mun Office-Dist Equip Rental | 0.00 | 0.00 | 64.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total BUILDINGS MUNICIPAL OFFICE | 32,118.46 | 44,299.00 | 53,196.59 | 45,299.00 | 48,880.32 | 29,100.00 | 29,100.00 | 40,100.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|------------------------------------|-----------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
| BUILDINGS FIREHALL #1 | | | | | | | | |
| Employee Wages Firehall #1 | 1,629.46 | 1,616.00 | 208.15 | 1,616.00 | 58.46 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Firehall #1 | 457.44 | 464.00 | 75.24 | 464.00 | 12.08 | 0.00 | 0.00 | 0.00 |
| Hydro Firehall #1 | 554.86 | 800.00 | 800.74 | 800.00 | 982.45 | 800.00 | 800.00 | 800.00 |
| Heating Firehall #1 | 1,928.86 | 2,400.00 | 2,170.29 | 2,400.00 | 2,940.74 | 2,400.00 | 2,400.00 | 2,900.00 |
| General Maintenance Firehall #1 | 2,715.67 | 5,500.00 | 7,622.68 | 5,500.00 | 2,557.29 | 5,500.00 | 5,500.00 | 5,500.00 |
| Bldg Firehall 1- Dist Equip Rental | 16.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total BUILDINGS FIREHALL #1 | 7,302.29 | 10,780.00 | 10,877.10 | 10,780.00 | 6,551.02 | 8,700.00 | 8,700.00 | 9,200.00 |
| BUILDINGS FIREHALL #2 | | | | | | | | |
| Employee Wages Firehall #2 | 204.07 | 1,048.00 | 1,268.30 | 1,048.00 | 94.86 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Firehall #2 | 44.12 | 275.00 | 288.42 | 275.00 | 20.06 | 0.00 | 0.00 | 0.00 |
| Hydro Firehall #2 | 5,420.84 | 7,000.00 | 5,683.98 | 7,000.00 | 5,854.40 | 7,000.00 | 7,000.00 | 6,000.00 |
| Heating Firehall #2 | 1,341.50 | 2,200.00 | 1,410.96 | 2,200.00 | 1,869.10 | 2,200.00 | 2,200.00 | 2,200.00 |
| General Maintenance Firehall #2 | 2,352.03 | 5,000.00 | 5,767.65 | 5,000.00 | 3,885.02 | 5,000.00 | 5,000.00 | 5,000.00 |
| Bldg Firehall 2- Dist Equip Rental | 16.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total BUILDINGS FIREHALL #2 | 9,378.56 | 15,523.00 | 14,419.31 | 15,523.00 | 11,723.44 | 14,200.00 | 14,200.00 | 13,200.00 |
| BUILDINGS FIREHALL #3 | | | | | | | | |
| Employee Wages Firehall #3 | 1,679.42 | 1,491.00 | 932.75 | 1,491.00 | 58.46 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Firehall #3 | 526.80 | 398.00 | 218.08 | 398.00 | 12.08 | 0.00 | 0.00 | 0.00 |
| Principal Firehall #3 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Interest Firehall #3 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Hydro Firehall #3 | 1,120.58 | 1,800.00 | 1,448.96 | 1,800.00 | 1,677.33 | 1,800.00 | 1,800.00 | 1,800.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
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| Heating Firehall #3 | 2,754.99 | 2,400.00 | 2,811.53 | 2,400.00 | 2,897.93 | 2,400.00 | 2,400.00 | 2,700.00 |
| General Maintenance Firehall #3 | 3,277.12 | 5,000.00 | 7,738.56 | 5,500.00 | 4,148.45 | 5,500.00 | 5,500.00 | 5,500.00 |
| Bldg Firehall 3-Dist Equip Rental | 16.00 | 0.00 | 880.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total BUILDINGS FIREHALL #3 | 9,374.91 | 11,089.00 | 14,029.88 | 11,589.00 | 8,794.25 | 9,700.00 | 9,700.00 | 10,000.00 |
| BUILDINGS FIREHALL #4 | | | | | | | | |
| Employee Wages Firehall #4 | 1,279.09 | 1,552.00 | 208.15 | 1,552.00 | 58.46 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Firehall #4 | 339.82 | 439.00 | 75.24 | 439.00 | 12.08 | 0.00 | 0.00 | 0.00 |
| Hydro Firehall #4 | 3,671.79 | 2,700.00 | 3,201.66 | 3,200.00 | 4,282.78 | 3,200.00 | 3,200.00 | 4,200.00 |
| Heating Firehall #4 | 1,160.33 | 2,600.00 | 1,569.45 | 2,100.00 | 1,936.55 | 2,100.00 | 2,100.00 | 2,100.00 |
| General Maintenance Firehall #4 | 3,189.12 | 5,000.00 | 5,466.95 | 5,500.00 | 5,330.91 | 5,500.00 | 5,500.00 | 5,500.00 |
| Bldg Firehall 4- Dist Equip Rental | 16.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total BUILDINGS FIREHALL #4 | 9,656.15 | 12,291.00 | 10,521.45 | 12,791.00 | 11,620.78 | 10,800.00 | 10,800.00 | 11,800.00 |
| CENTRAL FIRE STATION | | | | | | | | |
| Employee Wages Central Station | 770.04 | 0.00 | 114.92 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Central Station | 151.56 | 0.00 | 24.05 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Hydro Firehall Central Station | 489.39 | 0.00 | 338.50 | 0.00 | 0.00 | 0.00 | 0.00 | 2,750.00 |
| Heating Firehall Central Station | 94.24 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2,750.00 |
| Professional Fees Firehall Central Station | 3,241.94 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| General Maintenance Firehall Central Station | 0.00 | 0.00 | 615.65 | 0.00 | 0.00 | 0.00 | 0.00 | 1,500.00 |
| Central Station - Dist Equip Rental | 468.75 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total CENTRAL STATION | 5,215.92 | 0.00 | 1,093.12 | 0.00 | 0.00 | 0.00 | 0.00 | 7,000.00 |
| WATER WORKS | | | | | | | | |
| Employee Wages Water Works | 687.01 | 1,176.00 | 947.91 | 1,176.00 | 1,106.50 | 0.00 | 0.00 | 0.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--|------------------|-------------------|------------------|-------------------|--------------------|-------------------|------------------|-------------------|
| Employee Benefits Water Works | 283.42 | 318.00 | 135.70 | 318.00 | 385.59 | 0.00 | 0.00 | 0.00 |
| Training & Professional Development | 0.00 | 300.00 | 0.00 | 300.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Maintenance/General Supplies Water Work | 23,211.65 | 24,000.00 | 26,379.26 | 24,000.00 | 18,380.79 | 26,500.00 | 26,500.00 | 21,500.00 |
| Distributed Equipment Rental Water Work | 284.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total WATERWORKS | 24,466.58 | 25,794.00 | 27,462.87 | 25,794.00 | 19,872.88 | 26,500.00 | 26,500.00 | 21,500.00 |
| BUILDINGS OPERATIONS CENTRE | | | | | | | | |
| Employee Wages Operations Centre | 5,346.93 | 8,255.00 | 8,858.63 | 8,255.00 | 10,194.80 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Operations Centre | 824.83 | 1,401.00 | 1,937.20 | 1,401.00 | 1,964.69 | 0.00 | 0.00 | 0.00 |
| Hydro Operations Centre | 7,152.59 | 6,000.00 | 7,445.05 | 6,000.00 | 8,612.03 | 6,000.00 | 6,000.00 | 8,000.00 |
| Heating Operations Centre | 3,604.32 | 6,000.00 | 3,958.26 | 6,000.00 | 5,850.66 | 6,000.00 | 6,000.00 | 6,000.00 |
| General Maintenance Operations Centre | 5,549.28 | 8,000.00 | 14,144.76 | 8,000.00 | 14,943.10 | 8,000.00 | 8,000.00 | 19,000.00 |
| Distributed Equip Rental Op | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total BUILDINGS OPERATIONS CENTRE | 22,477.95 | 29,656.00 | 36,343.90 | 29,656.00 | 41,565.28 | 20,000.00 | 20,000.00 | 33,000.00 |
| COMMUNITY FIRE HALL | | | | | | | | |
| Miscellaneous Rent - Community Fire Hal | (371.69) | (19,200.00) | 0.00 | (1,200.00) | (35,861.76) | (16,200.00) | (16,200.00) | (16,200.00) |
| Employee Wages Community Hall | 4,800.11 | 1,831.00 | 18,942.74 | 1,831.00 | 4,796.64 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Community Hall | 1,398.73 | 437.00 | 4,831.76 | 437.00 | 536.89 | 0.00 | 0.00 | 0.00 |
| Hydro Community Hall | 5,335.36 | 7,000.00 | 5,585.71 | 6,000.00 | 5,753.15 | 6,000.00 | 6,000.00 | 6,000.00 |
| Heating Community Hall | 1,318.27 | 2,200.00 | 1,386.61 | 2,200.00 | 1,836.82 | 2,200.00 | 2,200.00 | 2,200.00 |
| General Maintenance Community Hall | 2,353.09 | 9,000.00 | 4,963.43 | 9,000.00 | 8,126.38 | 9,000.00 | 9,000.00 | 8,000.00 |
| Bldg Comm Hall Dist Equip Rental | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total BUILDINGS COMMUNITY HALL | 14,833.87 | 1,268.00 | 35,710.25 | 18,268.00 | (14,811.88) | 1,000.00 | 1,000.00 | 0.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| BUILDINGS ARENA | | | | | | | | |
| Employee Wages Arena Building | 5,127.78 | 5,013.00 | 4,455.06 | 5,013.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Arena Building | 1,202.65 | 1,544.00 | 2,001.58 | 1,544.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Principal Arena | 135,730.00 | 175,150.00 | 139,018.00 | 139,018.00 | 141,741.00 | 141,741.00 | 141,741.00 | 141,741.00 |
| Arena Interest | 47,144.81 | 50,850.00 | 28,309.96 | 29,666.00 | 25,572.56 | 26,954.54 | 26,954.54 | 26,954.54 |
| Hydro Arena Building | 73,204.50 | 75,000.00 | 55,117.54 | 75,000.00 | 67,601.16 | 75,000.00 | 75,000.00 | 70,000.00 |
| Heating Arena Building | 10,303.24 | 10,000.00 | 9,782.23 | 10,000.00 | 16,233.37 | 10,000.00 | 10,000.00 | 16,500.00 |
| General Maintenance Arena Building | 11,085.42 | 8,000.00 | 15,847.63 | 10,000.00 | 16,649.90 | 12,000.00 | 12,000.00 | 14,000.00 |
| Bldg Arena Dist Equip Rental | 32.00 | 0.00 | 539.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total BUILDINGS ARENA | 283,830.40 | 325,557.00 | 255,071.00 | 270,241.00 | 267,797.99 | 265,695.54 | 265,695.54 | 269,195.54 |
| BUILDINGS LIBRARY | | | | | | | | |
| Employee Wages Library Bldg | 6,566.86 | 5,590.00 | 4,814.30 | 5,590.00 | 3,202.29 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Library Bldg | 1,294.34 | 1,096.00 | 1,111.82 | 1,096.00 | 630.20 | 0.00 | 0.00 | 0.00 |
| Hydro Library Building | 5,420.84 | 6,500.00 | 5,683.98 | 6,500.00 | 5,854.40 | 6,150.00 | 6,150.00 | 6,150.00 |
| Heating Library Building | 1,341.52 | 2,200.00 | 1,410.96 | 2,200.00 | 1,869.10 | 2,000.00 | 2,000.00 | 2,000.00 |
| General Maintenance Library Building | 5,819.61 | 7,000.00 | 3,134.17 | 7,000.00 | 4,120.23 | 5,000.00 | 5,000.00 | 14,000.00 |
| Bldg Library Dist Equip Ren | 0.00 | 0.00 | 456.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total BUILDINGS LIBRARY | 20,443.17 | 22,386.00 | 16,611.23 | 22,386.00 | 15,676.22 | 13,150.00 | 13,150.00 | 22,150.00 |
| TOTAL BUILDINGS | 486,989.58 | 521,766.00 | 486,003.34 | 485,200.00 | 428,090.42 | 421,695.54 | 421,695.54 | 463,295.54 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---|-------------|-------------------|-------------|-------------------|-------------|-------------------|------------------|-------------------|
| RECREATION | | | | | | | | |
| Ont. Specific Grant- Rec | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Region Funding - Regional Beach | (37,165.65) | (27,500.00) | (46,392.59) | (27,500.00) | (49,503.70) | (34,000.00) | (34,000.00) | (53,000.00) |
| Miscellaneous Rent - Rec | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Cost Recoveries - Rec | 0.00 | 0.00 | 0.00 | 0.00 | (987.35) | 0.00 | 0.00 | 0.00 |
| Miscellaneous - Rec | (2,096.77) | 0.00 | (531.52) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| From Reserve & Res. Funds - Rec | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Non-Specific Donations - Rec | 0.00 | 0.00 | 0.00 | 0.00 | (4,500.00) | 0.00 | 0.00 | 0.00 |
| Gain/Loss from Sale of Assets | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Employee Wages Recreation | 52,211.57 | 54,516.00 | 52,943.77 | 54,516.00 | 109,553.24 | 113,046.00 | 113,046.00 | 113,046.00 |
| Employee Benefits Recreation | 22,181.42 | 16,450.00 | 28,052.62 | 16,450.00 | 29,584.61 | 36,506.00 | 36,506.00 | 41,992.00 |
| Stationery Recreation | 57.09 | 500.00 | 0.00 | 500.00 | 210.60 | 500.00 | 500.00 | 500.00 |
| Publications & Subscrip Recreation | 0.00 | 0.00 | 619.96 | 2,460.00 | 2,067.57 | 2,460.00 | 2,460.00 | 2,460.00 |
| Insurance Recreation | 0.00 | 5,468.00 | 0.00 | 10,552.00 | 14,470.48 | 14,470.48 | 14,470.48 | 20,205.72 |
| Membership Fees Recreation | 1,080.00 | 800.00 | 1,109.52 | 1,000.00 | 1,015.00 | 1,000.00 | 1,000.00 | 1,200.00 |
| Training & Professional Development | 0.00 | 3,000.00 | 340.00 | 3,000.00 | 400.00 | 3,000.00 | 3,000.00 | 4,000.00 |
| Mileage Recreation | 0.00 | 100.00 | 0.00 | 100.00 | 0.00 | 100.00 | 100.00 | 100.00 |
| Gifts & Promotions Recreation | 0.00 | 0.00 | 0.00 | 0.00 | 218.76 | 0.00 | 0.00 | 0.00 |
| Miscellaneous Recreation | 0.00 | 0.00 | 30.41 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Advertising Recreation | 0.00 | 750.00 | 0.00 | 500.00 | 0.00 | 500.00 | 500.00 | 500.00 |
| Telephone Recreation | 1,618.94 | 0.00 | 2,041.60 | 1,600.00 | 2,508.39 | 1,600.00 | 1,600.00 | 2,600.00 |
| Legal Fees Recreation | 0.00 | 1,000.00 | 0.00 | 1,000.00 | 0.00 | 750.00 | 750.00 | 750.00 |
| Fuel Recreation | 4,553.65 | 6,000.00 | 4,028.20 | 6,000.00 | 6,843.58 | 6,000.00 | 6,000.00 | 7,000.00 |
| Maintenance/General Supplies Recreation | 1,141.46 | 6,000.00 | 2,864.03 | 6,000.00 | 1,590.97 | 6,000.00 | 6,000.00 | 5,000.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--|-----------------|-------------------|-----------------|-------------------|-----------------|-------------------|------------------|-------------------|
| Specific Donations - Rec Complex | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Insurance Rec Complex | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Hydro Rec Complex | 2,117.94 | 3,500.00 | 1,621.34 | 3,500.00 | 1,702.91 | 3,500.00 | 3,500.00 | 3,500.00 |
| General Maintenance Rec Complex | 1,304.28 | 1,500.00 | 462.27 | 1,500.00 | 1,449.00 | 1,500.00 | 1,500.00 | 1,500.00 |
| Maintenance/General Supplies Rec Complex | 4,001.39 | 6,000.00 | 5,789.51 | 6,000.00 | 3,023.53 | 6,000.00 | 6,000.00 | 6,000.00 |
| Distributed Equipment Rental Rec Complex | 715.75 | 0.00 | 0.00 | 0.00 | 490.00 | 0.00 | 0.00 | 0.00 |
| Total RECREATION - RECREATION COMPL | 8,139.36 | 4,000.00 | 6,816.04 | 7,500.00 | 6,390.44 | 7,500.00 | 7,500.00 | 7,500.00 |

RECREATION - VILLAGE PARKS

| | | | | | | | | |
|---|------------------|-----------------|-----------------|------------------|-----------------|------------------|------------------|------------------|
| Professional Fees Village Parks | 0.00 | 1,000.00 | 0.00 | 1,000.00 | 0.00 | 1,000.00 | 1,000.00 | 1,000.00 |
| Maintenance/General Supplies Village Pa | 32,738.87 | 7,000.00 | 1,069.92 | 10,000.00 | 8,514.36 | 10,000.00 | 10,000.00 | 10,000.00 |
| Distributed Equipment Rental Village Pa | 855.75 | 0.00 | 93.75 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total RECREATION - VILLAGE PARKS | 33,594.62 | 8,000.00 | 1,163.67 | 11,000.00 | 8,514.36 | 11,000.00 | 11,000.00 | 11,000.00 |

RECREATION - ARENA

| | | | | | | | | |
|-----------------------------|--------------|--------------|-------------|--------------|--------------|--------------|--------------|--------------|
| Vending Revenue - Arena | (406.60) | (450.00) | 0.00 | (450.00) | 0.00 | (450.00) | (450.00) | (450.00) |
| Canteen Revenue - Arena | (375.00) | (600.00) | 0.00 | (600.00) | (200.00) | (600.00) | (600.00) | (600.00) |
| Arena Revenue | (177,148.90) | (180,000.00) | (81,904.78) | (160,000.00) | (158,880.23) | (160,000.00) | (160,000.00) | (175,000.00) |
| Advertising Revenue - Arena | (5,927.23) | (7,500.00) | 0.00 | (7,000.00) | (3,533.50) | (7,000.00) | (7,000.00) | (7,000.00) |
| Miscellaneous Rent - Arena | (920.34) | (5,500.00) | (743.34) | (5,500.00) | (5,582.86) | (5,500.00) | (5,500.00) | (5,500.00) |
| Cost Recoveries - Arena | 0.00 | 0.00 | (1,200.05) | 0.00 | (2,557.69) | 0.00 | 0.00 | 0.00 |
| Employee Wages Arena | 200,777.01 | 177,131.00 | 148,599.09 | 177,131.00 | 187,553.03 | 177,131.00 | 177,131.00 | 183,723.00 |
| Employee Benefits Arena | 59,149.51 | 56,467.00 | 55,190.19 | 56,467.00 | 70,003.18 | 56,788.00 | 56,788.00 | 65,474.00 |
| Insurance | 0.00 | 0.00 | 0.00 | 0.00 | 35,442.74 | 35,442.74 | 35,442.74 | 37,667.16 |
| Telephone Arena | 1,272.73 | 1,500.00 | 0.00 | 1,500.00 | 0.00 | 1,500.00 | 1,500.00 | 1,500.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Arena Refrigeration Unit | 12,453.16 | 12,000.00 | 9,624.49 | 12,000.00 | 10,066.83 | 12,000.00 | 12,000.00 | 12,000.00 |
| Blade Sharpening - Arena | 525.00 | 750.00 | 340.00 | 750.00 | 890.00 | 750.00 | 750.00 | 750.00 |
| Water Softener/Supplies Arena | 80.56 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Maintenance/General Supplies Arena | 11,130.99 | 18,000.00 | 9,232.94 | 18,000.00 | 12,139.95 | 18,000.00 | 18,000.00 | 13,000.00 |
| Zamboni | 62.35 | 2,500.00 | 700.47 | 5,600.00 | 558.34 | 9,000.00 | 9,000.00 | 7,000.00 |
| Rec. Arena- Dist Equip Rental | 767.45 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total RECREATION ARENA | 101,440.69 | 74,298.00 | 139,839.01 | 97,898.00 | 145,899.79 | 137,061.74 | 137,061.74 | 132,564.16 |
| RECREATION-MINOR SOFTBALL | | | | | | | | |
| Miscellaneous Rent - Softball | 0.00 | (2,000.00) | (4,181.10) | (2,000.00) | (6,229.35) | (2,500.00) | (2,500.00) | (6,000.00) |
| Total RECREATION MINOR SOFTBALL | 0.00 | (2,000.00) | (4,181.10) | (2,000.00) | (6,229.35) | (2,500.00) | (2,500.00) | (6,000.00) |
| RECREATION-SOCCER | | | | | | | | |
| Miscellaneous Rent - Soccer | | | (2,150.55) | 0.00 | (4,185.84) | (2,000.00) | (2,000.00) | (4,000.00) |
| Total Recreation Soccer | 0.00 | 0.00 | (2,150.55) | 0.00 | (4,185.84) | (2,000.00) | (2,000.00) | (4,000.00) |
| RECREATION - OTHER | | | | | | | | |
| Canada 150 Food Allowances | 0.00 | 0.00 | 0.00 | 0.00 | 2,065.68 | 0.00 | 0.00 | 0.00 |
| Canada 150 Miscellaneous | 0.00 | 0.00 | 0.00 | 0.00 | 2,527.90 | 0.00 | 0.00 | 0.00 |
| Canada 150 Advertising | 0.00 | 0.00 | 0.00 | 0.00 | 1,504.21 | 0.00 | 0.00 | 0.00 |
| Canada Day | 0.00 | 13,500.00 | 0.00 | 13,500.00 | 31,213.10 | 13,500.00 | 13,500.00 | 0.00 |
| Total RECREATION OTHER | 0.00 | 13,500.00 | 0.00 | 13,500.00 | 37,310.89 | 13,500.00 | 13,500.00 | 0.00 |
| TOTAL RECREATION | 217,788.65 | 176,033.00 | 229,840.36 | 220,727.00 | 359,045.08 | 360,241.22 | 360,241.22 | 346,860.88 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---------------------------------------|------------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|-------------------|
| CEMETERY | | | | | | | | |
| Federal Grants - Cemetery | 0.00 | (3,700.00) | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 |
| Grave Openings - Cemetery | (96,408.21) | (65,000.00) | (87,968.87) | (75,000.00) | (123,548.96) | (87,550.00) | (87,550.00) | (100,050.00) |
| Headstone Foundations - Cemetery | (28,975.27) | (17,500.00) | (23,430.63) | (20,000.00) | (23,225.03) | (20,600.00) | (20,600.00) | (23,850.00) |
| Lot Sales - Cemetery | (60,690.00) | (30,000.00) | (47,743.66) | (32,000.00) | (54,437.14) | (43,260.00) | (43,260.00) | (50,760.00) |
| Corner Stone Sales - Cemetery | (7,080.00) | (5,000.00) | (5,960.00) | (5,000.00) | (6,396.40) | (5,150.00) | (5,150.00) | (5,150.00) |
| Perpetual Care Interest - Cemetery | (13,430.91) | (20,000.00) | 0.00 | (18,000.00) | (18,091.77) | (14,000.00) | (14,000.00) | (16,000.00) |
| Employee Wages Cemetery | 158,469.24 | 126,970.00 | 163,640.64 | 129,191.98 | 174,497.28 | 166,935.00 | 166,935.00 | 184,637.00 |
| Employee Benefits Cemetery | 52,639.44 | 38,258.00 | 48,975.72 | 38,927.52 | 52,811.57 | 42,715.00 | 42,715.00 | 58,267.00 |
| Insurance | 0.00 | 0.00 | 0.00 | 0.00 | 1,431.76 | 1,431.76 | 1,431.76 | 1,732.32 |
| Membership Fees Cemetery | 356.40 | 350.00 | 344.92 | 350.00 | 1,783.65 | 350.00 | 350.00 | 1,850.00 |
| Advertising Cemetery | 0.00 | 300.00 | 0.00 | 300.00 | 298.45 | 300.00 | 300.00 | 300.00 |
| Hydro Cemetery | 304.78 | 400.00 | 337.32 | 400.00 | 373.76 | 400.00 | 400.00 | 400.00 |
| Telephone Cemetery | 585.00 | 0.00 | 780.00 | 600.00 | 998.50 | 750.00 | 750.00 | 1,000.00 |
| Legal Fees Cemetery | 0.00 | 500.00 | 0.00 | 500.00 | 0.00 | 500.00 | 500.00 | 0.00 |
| Computer Mtce Cemetery | 0.00 | 1,000.00 | 2,394.88 | 1,000.00 | 1,277.01 | 2,000.00 | 2,000.00 | 2,000.00 |
| Professional Fees Cemetery | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Fuel Cemetery | 554.63 | 1,500.00 | 1,196.45 | 1,500.00 | 2,091.80 | 1,500.00 | 1,500.00 | 2,050.00 |
| Equipment Parts/Repairs Cemetery | 1,328.97 | 3,000.00 | 1,667.42 | 3,000.00 | 3,322.18 | 3,000.00 | 3,000.00 | 3,000.00 |
| Tools Cemetery | 605.04 | 800.00 | 778.64 | 800.00 | 1,007.95 | 800.00 | 800.00 | 900.00 |
| Maintenance/General Supplies Cemetery | 20,252.92 | 14,000.00 | 31,009.20 | 14,000.00 | 13,623.37 | 14,000.00 | 14,000.00 | 14,000.00 |
| To the Capital Fund Cemetery | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| To Consolidated Reserve Cemetery | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Distributed Equipment Rental Cemetery | 44,737.40 | 30,000.00 | 16,447.50 | 30,000.00 | 30,524.00 | 30,000.00 | 30,000.00 | 30,000.00 |
| Total CEMETERY | 73,249.43 | 75,878.00 | 102,409.53 | 70,569.49 | 58,341.98 | 94,121.75 | 94,121.75 | 104,326.31 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|---------------------------------------|-------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
| DRAINAGE | | | | | | | | |
| Drainage Grants | 0.00 | (48,510.00) | (57,829.40) | (55,000.00) | (47,799.12) | (58,552.00) | (58,552.00) | (58,552.00) |
| Inspections - Drainage | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Work Order Information - Drainage | (119.00) | 0.00 | (63.00) | (80.00) | (80.50) | (80.00) | (80.00) | (80.00) |
| Apportionment Agreement Recovery | 0.00 | 0.00 | 0.00 | 0.00 | (2,118.75) | 0.00 | 0.00 | 0.00 |
| Miscellaneous - Drainage | 0.00 | 0.00 | (15.00) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| From Other Municipalities - Drainage | (3,588.14) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Employee Wages Drainage | 75,878.04 | 72,474.00 | 77,283.08 | 74,665.00 | 79,306.10 | 78,588.00 | 78,588.00 | 81,142.00 |
| Employee Benefits Drainage | 21,323.45 | 22,458.00 | 29,062.14 | 22,444.00 | 23,181.06 | 25,316.00 | 25,316.00 | 26,152.00 |
| Stationery Drainage | 124.72 | 450.00 | 30.80 | 450.00 | 63.16 | 450.00 | 450.00 | 250.00 |
| Postage Drainage | 0.00 | 1,500.00 | 325.57 | 1,500.00 | | 900.00 | 900.00 | 650.00 |
| Membership Fees Drainage | 531.63 | 600.00 | 541.63 | 600.00 | 934.52 | 600.00 | 600.00 | 950.00 |
| Food Allowances Drainage | 0.00 | 100.00 | 0.00 | 100.00 | 52.23 | 100.00 | 100.00 | 100.00 |
| Training & Professional Development | 530.38 | 2,000.00 | 1,816.42 | 2,000.00 | 1,957.94 | 2,000.00 | 2,000.00 | 3,650.00 |
| Mileage Drainage | 1,109.11 | 750.00 | 409.63 | 750.00 | 435.06 | 750.00 | 750.00 | 750.00 |
| Miscellaneous Drainage | 0.00 | 200.00 | 0.00 | 200.00 | 0.00 | 150.00 | 150.00 | 150.00 |
| Advertising Drainage | 420.06 | 1,250.00 | 0.00 | 1,250.00 | 419.25 | 850.00 | 850.00 | 750.00 |
| Telephone - Drainage | 1,236.42 | 0.00 | 1,714.69 | 0.00 | 1,757.40 | 1,800.00 | 1,800.00 | 1,800.00 |
| Legal Fees Drainage | 986.05 | 7,000.00 | 4,611.26 | 7,000.00 | 0.00 | 7,000.00 | 7,000.00 | 6,500.00 |
| Computer Maintenance - Drainage | 0.00 | 1,500.00 | 531.00 | 1,500.00 | 0.00 | 1,500.00 | 1,500.00 | 1,500.00 |
| Professional Fees Drainage | 13,819.37 | 4,000.00 | 685.40 | 4,000.00 | 1,944.99 | 4,000.00 | 4,000.00 | 4,000.00 |
| Apportionment Agreement Fees | 0.00 | 0.00 | 0.00 | 0.00 | 565.00 | 0.00 | 0.00 | 0.00 |
| Maintenance/General Supplies Drainage | 615.60 | 4,550.00 | 3,995.25 | 4,550.00 | 1,709.44 | 4,550.00 | 4,550.00 | 4,550.00 |
| Material Purchases Drainage | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Contract Equipment/Materials Drainage | 0.00 | 500.00 | 0.00 | 500.00 | 0.00 | 500.00 | 500.00 | 500.00 |
| Total DRAINAGE | 112,867.69 | 70,822.00 | 63,611.72 | 66,429.00 | 62,327.78 | 70,422.00 | 70,422.00 | 74,762.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|--|--------------------|-------------------|--------------------|-------------------|-------------------|-------------------|------------------|-------------------|
| EXCAVATOR | | | | | | | | |
| Sale of Assets - Excavator | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| From Reserve & Res. Funds - Excavator | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Distributed Equipment Rental - Excavator | (157,630.00) | (65,000.00) | (83,128.50) | (65,000.00) | 0.00 | (65,000.00) | (65,000.00) | (65,000.00) |
| Employee Wages Excavator | 5,365.69 | 6,500.00 | 4,580.10 | 6,500.00 | 1,892.80 | 0.00 | 0.00 | 0.00 |
| Employee Benefits Excavator | 1,743.94 | 1,750.00 | 1,755.08 | 1,750.00 | 487.81 | 0.00 | 0.00 | 0.00 |
| Principal Excavator Loan | 32,500.00 | 32,500.00 | 32,500.00 | 32,500.00 | 32,500.00 | 32,500.00 | 32,500.00 | 32,500.00 |
| Interest Excavator Loan | 10,100.00 | 10,100.00 | 10,100.00 | 10,100.00 | 10,100.00 | 10,100.00 | 10,100.00 | 10,100.00 |
| Fuel Excavator | 9,055.85 | 15,000.00 | 14,641.26 | 15,000.00 | 27,531.91 | 15,000.00 | 15,000.00 | 25,000.00 |
| Equipment Parts/Repairs Excavator | 14,870.35 | 8,000.00 | 6,730.58 | 8,000.00 | 7,495.54 | 8,000.00 | 8,000.00 | 8,000.00 |
| To Consolidated Reserve Excavator | 0.00 | 10,468.00 | 0.00 | 10,468.00 | 10,468.00 | 10,468.00 | 10,468.00 | 10,468.00 |
| Total EXCAVATOR | (83,994.17) | 19,318.00 | (12,821.48) | 19,318.00 | 90,476.06 | 11,068.00 | 11,068.00 | 21,068.00 |
| DRAINAGE TRUCK 29 | | | | | | | | |
| Fuel Truck 29 Drainage | 2,352.51 | 3,000.00 | 1,735.91 | 3,000.00 | 2,046.60 | 3,000.00 | 3,000.00 | 3,000.00 |
| Equipment Parts/Repairs Truck 29 | 2,596.84 | 0.00 | 1,582.58 | 0.00 | 1,351.69 | 0.00 | 0.00 | 1,500.00 |
| Total DRAINAGE TRUCK 29 | 4,949.35 | 3,000.00 | 3,318.49 | 3,000.00 | 3,398.29 | 3,000.00 | 3,000.00 | 4,500.00 |
| TOTAL DRAINAGE | 33,822.87 | 93,140.00 | 54,108.73 | 88,747.00 | 156,202.13 | 84,490.00 | 84,490.00 | 100,330.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| LIBRARY BOARD | | | | | | | | |
| Provincial Grant | (14,956.00) | (21,500.00) | (14,956.00) | (14,956.00) | (14,956.00) | (14,956.00) | (14,956.00) | (14,956.00) |
| Connectivity Grant | (6,794.00) | 0.00 | (6,420.00) | (6,420.00) | (6,420.00) | (6,420.00) | (6,420.00) | (6,420.00) |
| Library Programming | (30.00) | (1,800.00) | (2,000.00) | (1,800.00) | (360.00) | (1,800.00) | (1,800.00) | (300.00) |
| Laminator Revenue | (13.75) | (100.00) | (139.50) | (100.00) | (170.30) | (100.00) | (100.00) | (100.00) |
| Copier Charges | (430.40) | (2,500.00) | (369.75) | (2,500.00) | (1,327.05) | (2,500.00) | (2,500.00) | (1,500.00) |
| Misc. Rentals | (15.00) | (200.00) | 0.00 | (200.00) | 0.00 | (200.00) | (200.00) | (50.00) |
| Fines | (639.05) | (2,500.00) | (29.00) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Sale of Assets - Library | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Publications | (169.00) | (850.00) | (63.70) | (850.00) | (330.10) | (850.00) | (850.00) | (350.00) |
| Miscellaneous Revenue | (75.00) | (600.00) | (38.00) | (600.00) | (80.00) | (600.00) | (600.00) | (300.00) |
| From the Revenue Fund | (440,384.00) | (440,384.00) | (452,974.00) | (452,974.00) | (452,974.00) | (452,974.00) | (452,974.00) | (452,974.00) |
| From Reserve & Res. Funds | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | (11,534.60) |
| Application of Surplus | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | (6,117.45) | (6,117.45) | 0.00 |
| Total Revenue | (463,621.65) | (470,434.00) | (477,063.70) | (480,400.00) | (476,617.45) | (486,517.45) | (486,517.45) | (488,484.60) |
| Library Wages | 246,773.92 | 278,298.00 | 277,861.53 | 293,852.00 | 294,555.37 | 298,744.00 | 298,744.00 | 299,476.00 |
| Employee Benefits | 57,805.97 | 63,818.00 | 68,403.40 | 64,730.00 | 69,417.45 | 68,732.00 | 68,732.00 | 72,819.00 |
| Stationery | 1,845.88 | 2,000.00 | 1,956.06 | 2,000.00 | 1,200.15 | 2,000.00 | 2,000.00 | 2,000.00 |
| Postage | 165.99 | 600.00 | 60.57 | 600.00 | 210.79 | 600.00 | 600.00 | 300.00 |
| Office Equipment Rental | 2,579.69 | 3,300.00 | 2,627.00 | 3,300.00 | 3,025.35 | 3,300.00 | 3,300.00 | 3,050.00 |
| Publications & Subscriptions | 553.41 | 1,850.00 | 1,317.54 | 1,850.00 | 620.08 | 1,850.00 | 1,850.00 | 1,500.00 |
| Insurance | 0.00 | 0.00 | 0.00 | 0.00 | 1,423.45 | 1,423.45 | 1,423.45 | 2,937.60 |
| Membership Fees | 625.00 | 1,200.00 | 625.00 | 1,200.00 | 675.00 | 1,200.00 | 1,200.00 | 1,000.00 |
| Food Allowances | 218.78 | 600.00 | 0.00 | 600.00 | 176.28 | 600.00 | 600.00 | 400.00 |
| Training & Professional Development | 276.76 | 3,000.00 | 1,132.34 | 3,000.00 | 544.48 | 3,000.00 | 3,000.00 | 2,500.00 |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|------------------------------|--------------|-------------------|-------------|-------------------|-------------|-------------------|------------------|-------------------|
| Mileage | 0.00 | 400.00 | 188.93 | 400.00 | 355.13 | 400.00 | 400.00 | 400.00 |
| Gifts & Promotions | 78.24 | 150.00 | 85.36 | 150.00 | 93.51 | 150.00 | 150.00 | 150.00 |
| Miscellaneous | 42.99 | 500.00 | 417.32 | 500.00 | 159.00 | 500.00 | 500.00 | 500.00 |
| Advertising | 0.00 | 300.00 | 0.00 | 300.00 | 292.51 | 300.00 | 300.00 | 300.00 |
| Telephone | 2,713.44 | 3,300.00 | 1,794.56 | 3,300.00 | 1,916.01 | 3,300.00 | 3,300.00 | 2,000.00 |
| Audit | 2,544.00 | 5,500.00 | 4,070.40 | 5,500.00 | 13,788.48 | 5,500.00 | 5,500.00 | 6,250.00 |
| Computer Maintenance | 22,982.08 | 24,000.00 | 22,979.37 | 24,000.00 | 21,813.24 | 24,000.00 | 24,000.00 | 24,000.00 |
| Professional Fees | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 |
| In-House Programming | 5,588.85 | 8,000.00 | 6,071.72 | 7,000.00 | 6,513.92 | 7,000.00 | 7,000.00 | 6,750.00 |
| Acquisitions | 7,167.75 | 47,000.00 | 37,748.60 | 47,000.00 | 40,321.53 | 47,000.00 | 47,000.00 | 40,000.00 |
| Processing Charges | 5,508.98 | 5,335.00 | 2,779.98 | 5,335.00 | 5,579.90 | 5,335.00 | 5,335.00 | 5,674.00 |
| Interest Charges | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Penny Rounding Over/Short | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Maintenance General/Supplies | 259.48 | 500.00 | 122.07 | 500.00 | 500.48 | 500.00 | 500.00 | 500.00 |
| To The Capital Fund | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| To Consolidated Reserve | 0.00 | 4,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Expenditures | 358,931.21 | 454,851.00 | 431,441.75 | 466,317.00 | 464,382.11 | 476,634.45 | 476,634.45 | 473,706.60 |
| Total LIBRARY BOARD | (104,690.44) | (15,583.00) | (45,621.95) | (14,083.00) | (12,235.34) | (9,883.00) | (9,883.00) | (14,778.00) |

| | 2020 ACTUAL | 2020 FINAL BUDGET | 2021 ACTUAL | 2021 FINAL BUDGET | 2022 ACTUAL | 2022 FINAL BUDGET | 2023 BASE BUDGET | 2023 FINAL BUDGET |
|------------------------------------|--------------|-------------------|-------------|-------------------|-------------|-------------------|------------------|-------------------|
| LIBRARY - SCP | | | | | | | | |
| SCP - Federal Grant | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| SCP - User Fees | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | (3,750.00) |
| SCP - From the Revenue Fund | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| SCP - Non Specific Donations | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Revenue | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | (3,750.00) |
| SCP - Wages | 0.00 | 13,650.00 | 0.00 | 12,150.00 | 8,152.18 | 8,400.00 | 8,400.00 | 16,275.00 |
| SCP - Employee Benefits | 0.00 | 1,183.00 | 0.00 | 1,183.00 | 732.13 | 733.00 | 733.00 | 1,503.00 |
| SCP - Maintenance/General Supplies | 181.08 | 750.00 | 0.00 | 750.00 | 741.24 | 750.00 | 750.00 | 750.00 |
| Total Expenditures | 181.08 | 15,583.00 | 0.00 | 14,083.00 | 9,625.55 | 9,883.00 | 9,883.00 | 18,528.00 |
| Total LIBRARY - SCP | 181.08 | 15,583.00 | 0.00 | 14,083.00 | 9,625.55 | 9,883.00 | 9,883.00 | 14,778.00 |
| TOTAL LIBRARY | (104,509.36) | 0.00 | (45,621.95) | 0.00 | (2,609.79) | 0.00 | 0.00 | 0.00 |

TOWNSHIP OF WAINFLEET 2023 APPROVED CAPITAL BUDGET

| Item | Project Title | Capital Funding | | | | | | |
|--|---------------------------------------|-----------------|----------|---------------------|------------------|--------------------|----------------|----------------|
| | | Levy | Grants | Development Charges | Reserves | Modernization Fund | CCBF | OCIF |
| A.1 | Arena Fire Pond Fencing * | 10,000 | - | - | | | | |
| A.2 | Arena Refrigeration Plant | 187,000 | - | - | | | | |
| A.3 | Municipal Facilities Rehabilitations* | 95,500 | - | - | | | | |
| A.4 | Municipal Water System | - | - | - | 148,781 | 46,219 | | |
| A.5 | Hall Tables & Chairs | - | - | - | | 46,400 | | |
| A.6 | Library Shelving | - | | | 24,000 | | | |
| A.7 | Fire Station Repairs * | 19,500 | | | | | | |
| Total Capital Requests - Facilities & Buildings | | 312,000 | - | - | 172,781 | 92,619 | - | - |
| B.1 | Operations Fleet | 48,540 | - | - | 168,500 | | | |
| B.2 | Tree Shear for Excavator | - | - | - | 24,650 | | | |
| B.3 | Rural Water Supply Program | 10,000 | - | - | | | | |
| B.4 | Fire Fleet - Light Duty | 25,000 | - | - | 105,000 | 15,000 | | |
| B.5 | Fire Fleet - Apparatus - DEFERRED | - | - | - | | | | |
| B.6 | Radio System Phase 2 | - | - | - | | 40,000 | | |
| Total Capital Requests - Fleet and Equipment | | 83,540 | - | - | 298,150 | 55,000 | - | - |
| C.1 | Road Resurfacing Program * | 19,437 | | | 39,000 | | 210,875 | 100,913 |
| C.2 | Feeder Rd- Drain 13 Improvement | 50,000 | | | | | | |
| C.3 | Bridge Repairs | 10,000 | | | 625,000 | | | |
| C.4 | Road Closure Trailers | - | | | 15,415 | | | |
| C.5 | Large Culverts & Drain Works | 128,000 | | | 508,100 | | | |
| C.6 | Harbourview Storm Engineering | - | | | 55,000 | | | |
| Total Capital Requests - Roads & Bridges | | 207,437 | - | - | 1,242,515 | - | 210,875 | 100,913 |
| D.1 | Recreation Complex | 105,888 | 291,143 | | | | | |
| D.2 | Municipal Banner Program | - | | | 7,000 | | | |
| D.3 | Tree Planting Program | - | | | 30,000 | | | |

| | | | | | | | | |
|--|-----------------------------|----------------|----------------|---|------------------|----------------|----------------|----------------|
| Total Capital Requests - Parks & Recreation | | 105,888 | 291,143 | - | 37,000 | - | - | - |
| E.1 | IT Replacement Program | 65,790 | - | - | - | - | - | - |
| E.2 | Software & Hardware Upgrade | - | - | - | - | 20,500 | - | - |
| Total Capital Requests - Information & Technology | | 65,790 | - | - | - | 20,500 | - | - |
| F.1 | Fire Equipment | 50,000 | - | - | - | - | - | - |
| F.2 | Fire PPE | 48,000 | - | - | - | - | - | - |
| Total Capital Requests - Fire Services | | 98,000 | - | - | - | - | - | - |
| Total Capital Requests | | 872,655 | 291,143 | - | 1,750,446 | 168,119 | 210,875 | 100,913 |

* Represents a capital item that has been modified in its scope, the items removed can be seen on the summary of removals and a

| Debenture | Previously approved unspent | Total |
|------------------|-----------------------------|------------------|
| | | 10,000 |
| | | 187,000 |
| | | 95,500 |
| | | 195,000 |
| | | 46,400 |
| | | 24,000 |
| | | 19,500 |
| - | - | 577,400 |
| 400,000 | - | 617,040 |
| | - | 24,650 |
| | - | 10,000 |
| | - | 145,000 |
| | - | - |
| | - | 40,000 |
| 400,000 | - | 836,690 |
| 1,268,740 | | 1,638,965 |
| | | 50,000 |
| | | 635,000 |
| | | 15,415 |
| | | 636,100 |
| | | 55,000 |
| 1,268,740 | - | 3,030,480 |
| | | 397,031 |
| | | 7,000 |
| | | 30,000 |

| | | |
|------------------|---|------------------|
| - | - | 434,031 |
| - | | 65,790 |
| - | | 20,500 |
| - | - | 86,290 |
| | | 50,000 |
| | | 48,000 |
| - | - | 98,000 |
| 1,668,740 | - | 5,062,891 |

adjustments

**TOWNSHIP OF WAINFLEET
2023
BUDGETED RESERVE AND RESERVE FUNDS**

| | Balance December 31, 2020 | 2021 Income | 2021 Expenditure | Balance December 31, 2021 | 2022 Income | 2022 Expenditure | Balance December 31, 2022 (Unaudited) | 2023 Income |
|---|---------------------------------|-------------|---------------------|---------------------------------|-------------|---------------------|--|-------------|
| Reserve | | | | | | | | |
| Working Funds | 800,000 | | | 800,000 | | | 800,000 | |
| Municipal Modernization | 546,219 | | 150,000 | 396,219 | | 46,219 | 350,000 | |
| Rate Stabilization | - | | | - | 1,534,856 | | 1,534,856 | |
| Insurance | 134,958 | | | 134,958 | | | 134,958 | |
| Infrastructure Levy | 1,863,337 | 976,951 | 367,939 | 2,472,349 | 1,117,873 | 1,310,490 | 2,279,732 | 1,273,885 |
| Excavator | 10,468 | 10,468 | | 20,936 | 10,468 | | 31,404 | |
| Public Works (Equipment) | 549,888 | 74,999 | 143,990 | 480,897 | 74,999 | 178,000 | 377,896 | 75,000 |
| Public Works (Winter Control) | 150,000 | | | 150,000 | | | 150,000 | |
| Emergency Reserve | 100,000 | | | 100,000 | | | 100,000 | |
| Building Permit | 72,433 | | | 72,433 | | | 72,433 | |
| Septic | - | | | - | | | - | |
| Fire | 90,813 | 110,000 | 90,560 | 110,253 | 116,937 | 85,000 | 142,190 | 110,000 |
| Fire Points | 87,797 | | 2,611 | 85,186 | | | 85,186 | |
| Fire Donations Specific Purposes | 3,936 | | | 3,936 | | | 3,936 | |
| Library | 68,881 | 97,307 | 5,415 | 160,773 | | | 160,773 | |
| Library Donations Reserve | 4,308 | | | 4,308 | | | 4,308 | |
| Election | 11,432 | 5,000 | | 16,432 | 11,000 | 27,432 - | 0 | 12,500 |
| Cemetery | - | | | - | | | - | |
| Capital Roads | - | | | - | | | - | |

| | | | | | | | | |
|---|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Planning | 100,000 | | | 100,000 | 25,000 | | 125,000 | 25,000 |
| General Reserve | 434,980 | | | 434,980 | | | 434,980 | |
| Recreation Reserve | 43,500 | 59,856 | | 103,356 | | 46,356 | 57,000 | |
| Capital WIP | 36,590 | | | 36,590 | | | 36,590 | |
| Tree Reserve | 639,972 | | 70,371 | 569,601 | | | 569,601 | |
| Airport | 1,134 | | | 1,134 | | | 1,134 | |
| Total Reserves | <u>5,935,645</u> | <u>1,334,581</u> | <u>990,886</u> | <u>6,254,340</u> | <u>2,891,133</u> | <u>1,693,497</u> | <u>7,451,976</u> | <u>1,496,385</u> |
| Reserve Funds (Deferred Revenue) | | | | | | | | |
| Development Charges (All Funds) | 368,706 | 203,601 | 55,000 | 517,307 | 91,395 | 6,000 | 602,702 | |
| Gas Tax Funding | 343,699 | 396,363 | 193,203 | 546,859 | 202,089 | 748,948 | - | 210,875 |
| Parkland | 41,128 | | | 41,128 | | | 41,128 | |
| Total Reserve Funds | <u>753,532</u> | <u>599,964</u> | <u>248,203</u> | <u>1,105,293</u> | <u>293,484</u> | <u>754,948</u> | <u>643,829</u> | <u>210,875</u> |
| Total Reserves and Reserve Funds | <u>6,689,177</u> | <u>1,934,545</u> | <u>1,239,089</u> | <u>7,359,633</u> | <u>3,184,617</u> | <u>2,448,445</u> | <u>8,095,805</u> | <u>1,707,260</u> |

** Development charges will be utilized on any projects currently being proposed by Rate Stabilization if the spending is eligible



| 2023 Expenditure | Balance December 31, 2023 |
|-----------------------------|--|
| | 800,000 |
| 168,119 | 181,881 |
| 480,000 | 1,054,856 |
| | 134,958 |
| 1,242,515 | 2,311,102 |
| | 31,404 |
| 193,150 | 259,746 |
| | 150,000 |
| | 100,000 |
| | 72,433 |
| | - |
| 105,000 | 147,190 |
| | 85,186 |
| | 3,936 |
| 35,535 | 125,238 |
| | 4,308 |
| | 12,500 |
| | - |
| | - |

| | |
|-------------------------|-------------------------|
| | 150,000 |
| 148,781 | 286,199 |
| 7,000 | 50,000 |
| | 36,590 |
| 30,000 | 539,601 |
| | 1,134 |
| <u>2,410,100</u> | <u>6,538,262</u> |
| | 602,702 |
| 210,875 | - |
| | 41,128 |
| <u>210,875</u> | <u>643,829</u> |
| <u>2,620,975</u> | <u>7,182,091</u> |